



**Basel 2 Pillar 3  
and NBS decree 15/2010**  
Disclosure as at 30 June 2011

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## **1. Introduction**

The purpose of the Third pillar of Basel 2, "market discipline", is to complement the minimum capital requirements (Pillar 1) and the supervisory review process (Pillar 2), by encouraging market discipline through the development of a set of disclosure requirements that will allow market participants to assess key pieces of information on the scope of application, regulatory capital, risk exposures, risk assessment processes, and therefore the capital adequacy of the institution. Such disclosures have particular relevance under the new framework introduced by Basel 2, where reliance on internal methodologies gives banks more discretion in assessing capital requirements.

The procedures to be adopted by Slovak banks or banking groups when disclosing information (referred to in brief as Pillar 3) to the public have been laid down by the National Bank of Slovakia Decree 15/2010 as well as the Bank of Italy in its Circular 263 of 27 December 2006 "New regulations for the prudential supervision of banks". This disclosure has therefore been prepared in compliance with the provisions of the abovementioned (which incorporates the provisions of annex XII to the EU Directive 2006/48) and the subsequent changes made to the regulatory framework.

All amounts, unless otherwise indicated are presented in thousands of euro ('€'). Negative values are presented in brackets.

Prospectuses that do not contain any information because they do not apply to the VUB Group are not published.

The VUB Group publishes this disclosure (Basel 2 Pillar 3) and subsequent updates on its Internet site at the address [www.vub.sk](http://www.vub.sk).

## 2. General requirements

### 2.1 Information about VUB Group

Všeobecná úverová banka, a.s. ('the Bank' or 'VUB') provides retail and commercial banking services. The Bank is domiciled in the Slovak Republic with its registered office at Mlynské Nivy 1, 829 90 Bratislava 25 and has the identification number (IČO) 313 20 155.

The consolidated financial statements comprise the Bank and its subsidiaries (together referred to as 'the VUB Group' or 'the Group') and the Group's interest in associates and jointly controlled entities (please refer to section 3 for detailed description of companies included in the consolidation).

#### Organization Chart of the bank<sup>1</sup>

##### Supervisory Board

- 1100 Internal Audit and Control

##### Management Board

##### Governance Centre CEO

- 1000 Executive Assitants
- 1007 Corporate Social Responsibility
- 1020 Customer Care
- 1200 Corporate Strategy and Economic Research
- 1700 Change Management Office
- 1900 Corporate and Marketing Communication
- 9000 Human Resources
  - 9300 Personell and Compensation
  - 9400 Personnel Relationship Management
  - 9500 Training and Development

##### Governance Centre CEO Deputy for Business

- 1070 Business Strategy
- 1080 Competence Centre
- 2000 Financial and Capital Markets
  - 2002 Depository
  - 2004 Institutional Sales
  - 2005 Custody and Sales Support
  - 2300 Trading
  - 2600 Sales
  - 2800 Assets and Liabilities Management and Financial Institutions Relations
- 3000 Corporate Banking
  - 3200 Corporate Customer
  - 3300 Small and Medium Enterprises
  - 3600 Corporate Business Development and Support
  - 3700 Leasing
  - 3800 Trade Finance
  - 3900 Project and Real Estate Finance
- 4000 Retail Banking
  - 4004 Small Business Segment Management
  - 4200 Customer Relationship Management
  - 4300 Product Management
  - 4500 Retail Branch Management
  - 4600 Payment Cards
  - 4800 Private Banking
  - 4900 Alternative Channel Development
- 11000 VUB CR Prague Branch

##### Governance Centre CEO Deputy for Support

- 1005 Business Continuity Management
- 1009 General Secretariat
- 1600 Compliance
- 1800 Legal Services
- 5000 Finance, Planning and Controlling
  - 5002 Tax Strategy and Management

<sup>1</sup> NBS decree 15/2010, §1, section 1a)

- 5003 Administrative and Financial Governance
- 5100 Planning and Controlling
- 5200 Financial Reporting and Accounting Governance
- 5600 Global Reconciliation
- 6000 IT
  - 6001 IT Support Office
  - 6100 IT Architecture Management and BI Delivery
  - 6200 IT Development
  - 6300 IT Operations
- 7000 Risk Management
  - 7300 Enterprise Risk Management
  - 7400 Corporate and Retail Underwriting
  - 7600 Assets Quality Management
  - 7700 Recovery
  - 7900 Policy and Methodology
- 8000 Operational Services
  - 8100 Bank Operations
  - 8200 Corporate Middle Office
  - 8300 Cash Flow Management
  - 8400 Facility Administration
  - 8500 Security
  - 8600 Internal Services
  - 8700 Archival Services
  - 8800 Procurement
  - 8900 Internal Banking Accounting

**Headcount**

Total number of employees: 3,479

Members of the Management Board: 9

Managers: 582

**Date of registration in the Companies Register<sup>2</sup>**

1.1.1990 - Registration in the Public Companies Register

1.4.1992 - Registration in the Companies Register

**Bank license issued**

1.1.1990 – for VUB, Inc.

**Commencement date of the execution of licensed banking activities**

1.1.1990

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<sup>2</sup> NBS decree 15/2010, §1, section 1b)

**List of business activities according to the bank license<sup>3</sup>**

*In compliance with § 2 of the Banking Act No 483/2001*

1. acceptance of deposits;
2. provision of loans;
3. domestic and cross-border fund transfers;
4. trading on the bank's own account:
  - a) with money market financial instruments in EUR and foreign currency, including exchange operations;
  - b) with capital market financial instruments in EUR and foreign currency;
  - c) in precious metal coins, commemorative bank notes and coins, bank note sheets and circulating coin sets;
5. management of client's receivable on the client's account, including related advisory services;
6. financial leasing;
7. provision of guarantees, opening and validation of Letters of Credit;
8. issuance and management of payment instruments;
9. provision of business related advisory services;
10. issuance of securities, participation in issuance of securities, and provision of related services;
11. financial mediation services;
12. things deposit;
13. lease of safe deposit boxes;
14. provision of banking information;
15. mortgage business under Section § 67 art. 1 of the Banking Act;
16. depositary duty pursuant to specific regulations;
17. processing of banknotes, coins and commemorative banknotes and coins.

*In compliance with § 79 and § 6 of the Securities Act No 566/2001*

1. to invest in securities on own account, provide investment services, investment activities and ancillary services in compliance with § 79a Para 1 and § 6 Para 1, 2:
  - A. to accept and forward client's instruction for one or several financial instruments;
  - B. to execute the client's instruction on his account and deal on own account in relation to the following financial instruments:
    - a) convertible securities;
    - b) money market instruments;
    - c) trustee shares or securities issued by foreign entities of collective investments;
    - d) options, futures, swaps, forwards and other derivatives concerning the securities, currencies, interest rates or yields, or other derivative instruments, financial indices or financial units to be settled by their delivery or cash;
    - e) options, swaps and forwards related to commodities that must be settled in cash or can be from payment insolvency or any other event resulting in termination of the contract; settled in cash upon discretion of one of the contracting parties; this shall not apply to the settlement resulting
    - f) options and swaps related to commodities that can be settled in cash if traded on the regulated market or in a multilateral dealing system;
    - g) options, swaps and forwards related to issues licences, inflation rates that must be settled in cash or can be settled in cash upon discretion of one of the contracting parties, otherwise than due to payment insolvency or any other event resulting in termination of the contract;
2. to manage portfolio in relation to the following financial instruments:
  - a) convertible securities;
  - b) money market instruments;
  - c) trustee shares or securities issued by foreign entities of collective investments;
  - d) options, futures, swaps, forwards and other derivatives concerning currencies, interest rates or yields to be settled by their delivery or cash;
3. investment consulting in relation to the following financial instruments:
  - a) convertible securities;
  - b) money market instruments;
  - c) trustee shares or securities issued by foreign entities of collective investments;
4. to underwrite and place the financial instruments upon a fixed liability in relation to the following financial instruments:
  - a) convertible securities;
  - b) money market instruments;
5. to place the financial instruments without a fixed liability in relation to the following financial instruments:
  - a) convertible securities;
  - b) money market instruments;
  - c) trustee shares or securities issued by foreign entities of collective investments;

<sup>3</sup> NBS decree 15/2010, §1, section 1c)

6. to keep in custody and manage the financial instruments on the client's account, including a custodian management and related services, in particular management of cash and financial collaterals in relation to the following financial instruments:
  - a) convertible securities;
  - b) money market instruments;
  - c) trustee shares or securities issued by foreign entities of collective investments;
7. to grant loans and borrowings to an investor to be able to trade one or several financial instruments if the loan or borrowing provider is involved in this business;
8. to provide consulting on capital structure, business strategy and consulting and services in relation to merger, fusion, change or split of the company or company acquisition;
9. to trade foreign exchange values if they are associated with investment services provision;
10. to make investment survey and financial analysis of other form of general recommendation for trading the financial instruments;
11. services related to underwriting of these financial instruments.

*Banking Supervision Decree No-169/2001 dated 9.2.2001*

- generation and distribution of heat, and distribution of electricity to the extent of the VÚB application

*Banking Supervision Decree No-192/2000 dated 11.2.2000*

- activities related to lease and management of real estate and non-residential premises to the extent of the VÚB application

*Banking Supervision Decree No-2057/2002 dated 3.1.2003*

- printing and enveloping of invoices, bank account statements, and distribution of letters to the bank's subsidiaries and clients through Slovak Post Office;
- procurement of services related to projects, information technologies, acquisition of computer equipment, applications, data processing, and services related to IT security on behalf of the bank's subsidiaries;
- arrangements in respect of certification of electronic signatures and issuance of PKI keys as an integral part of electronic banking services ensuring secure and incontestable data interchange between the bank and its client;
- bookkeeping on behalf of the bank's subsidiaries and subsidiaries thereof;
- provision of administrative support for the sale of products and provision of expert support and management of selected intermediaries concurrently monitoring and evaluating their obligations within the scope of the authorized banking activity – financial intermediation (Article 2 (2) (h) of the Act on Banks);
- provision of advisory services for activities in the field of administrative support, risk management, and treasury within the scope of the authorized banking activity - provision of business advisory services (Article 2 (2) (h) of the Act on Banks)

*Banking Supervision Decree No-1174/2003 dated 5.8.2003*

- preparation of financial and administrative agenda as well as personnel and salary related agenda for the subsidiaries

*Banking Supervision Decree No- OPK-11106-2/2009 dated 19.8.2009*

- mediation of entering into a license agreement on use of computer product VUB CryptoPlus by and between MONET+, a. s. and clients of VUB, a.s.

*Banking Supervision Decree No- OPK-7365-2/2009 dated 19.6.2009*

- keeping books of all mutual funds of the subsidiary VÚB Asset Management, správ. spol., a.s.

*Banking Supervision Decree No- UDK-057/2006/PAGP dated 21.8.2006*

- intermediation of the insurance as an insurance agent

**List of licensed but not conducted business activities<sup>4</sup>**

VUB Bank does not provide investment advisory services and portfolio management services.

**List of business activities conduct of which has been restricted, suspended or cancelled by the relevant authority<sup>5</sup>**

Non-performed activities have not been kept in Bank in the 2<sup>nd</sup> quarter 2011.

<sup>4</sup> NBS decree 15/2010, §1, section 1d)

<sup>5</sup> NBS decree 15/2010, §1, section 1e)

**Quotation of the statement section of the lawful decision imposing a corrective measure during the calendar quarter<sup>6</sup>**

Non-performed activities have not been kept in Bank in the 2<sup>nd</sup> quarter 2011.

**Quotation of the statement section of the lawful decision imposing a penalty during the calendar quarter<sup>7</sup>**

Labor Inspectorate, Bratislava imposed a fine on VUB, a.s. for the breach of Article 17 (3) and (4) of the Act No. 124/2006 Coll. on Occupational Safety and Health Protection related to a serious occupational accident of a bank employee, since the employer failed to acquaint the employee with regulations on the Occupational Safety and Health Protection, conducted investigation incorrectly, failed to determine causes of occurrence, and failed to take measures to prevent the repeated occurrence. VÚB, a.s. paid the fine, thus bringing the proceedings to a close.

The regularly updated individual and consolidated financial information about the bank<sup>8</sup> can be found on the following web page: <http://www.vub.sk/en/about-us/banks-profile/information-about-bank-activities/>

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<sup>6</sup> NBS decree 15/2010, §1, section 1f)

<sup>7</sup> NBS decree 15/2010, §1, section 1g)

<sup>8</sup> NBS decree 15/2010 §1, section 2 a-c), section 7



**Aggregate amount of exposures classified in groups for VUB Bank as at 30 June 2011 <sup>9</sup>**

Group defined in §1, sec.2	Group defined in §1, sec.14, chapt. c)	EUR thousand	
<b>Standard</b>	1. States and Central Banks	AFS	1,530,665
	1. States and Central Banks	Securities HTM	1,103,563
	1. States and Central Banks	Trading	190,335
	2. Institutions	AFS	19,637
	2. Institutions	Securities HTM	9,927
	2. Institutions	Institutions	669,520
	3. Corporate clients	Securities HTM	1,881
	3. Corporate clients	Purchased receivables	56,283
	3. Corporate clients	Specialized	607,149
	3. Corporate clients	Corporate clients	2,083,900
	4. Retail	Commercial loans	85,330
	4. Retail	Consumer loans	452,803
	4. Retail	Credit cards	224,726
	4. Retail	Mortgages	2,599,989
	4. Retail	Overdrafts	131,458
	5. Other	AFS	639
	5. Other	Other	31,941
6. Municipalities	Purchased receivables	8,430	
6. Municipalities	Municipalities	60,482	
		<b>9,868,658</b>	
<b>Overdue not impaired</b>	2. Institutions	Institutions	317
	3. Corporate clients	Purchased receivables	322
	3. Corporate clients	Specialized	944
	3. Corporate clients	Corporate clients	3,347
	4. Retail	Commercial loans	2,323
	4. Retail	Consumer loans	29,980
	4. Retail	Credit cards	21,764
	4. Retail	Mortgages	147,713
	4. Retail	Overdrafts	3,601
	6. Municipalities	Purchased receivables	2,903
6. Municipalities	Municipalities	1,714	
		<b>214,928</b>	
<b>Non-performing</b>	3. Corporate clients	Purchased receivables	291
	3. Corporate clients	Specialized	72,785
	3. Corporate clients	Corporate clients	76,493
	4. Retail	Commercial loans	14,360
	4. Retail	Consumer loans	48,487
	4. Retail	Credit cards	10,478
	4. Retail	Mortgages	75,753
	4. Retail	Overdrafts	23,665
	5. Other	Other	2
6. Municipalities	Purchased receivables	295	
6. Municipalities	Municipalities	3,796	
		<b>326,405</b>	

The table above represents exposures for VUB Bank only.

<sup>9</sup> NBS decree 15/2010 §1, section 2d-f)

**Difference between assets and liabilities according to the estimated maturity<sup>10</sup>**

Difference between assets and liabilities according to the estimated maturity as at 30 June 2011 was € 0 thousand.

**Information on ten major bank shareholders who possess at least a 5% share in the registered capital of a bank, and on the amount of their shares in the registered capital of a bank and in the voting rights in a bank<sup>11</sup>**

a) natural person: none

b) natural person – entrepreneur: none

c) legal person:

1. name (trade name)	Intesa Sanpaolo Holding International S. A.
2. legal form and registered office	a joint – stock company, Luxembourg
3. identification and matriculation number	0001000779; B 44318
4. principal business activity	acquisition of capital participations
5. share in the bank's registered capital	96.76%
6. share in the bank's voting rights	96.76%

d) municipality or higher territorial unit:

e) National Property Fund of the Slovak Republic: none

f) state authority: none

**Information on other shareholders not given on previous pages and on the amount of their shares in the registered capital of a bank<sup>12</sup>**

a) number of bank shareholders	44,290
b) total share in the bank's registered capital	3.24%
c) share in the voting rights in the bank	3.24%

**2.2 Qualitative disclosure<sup>13</sup>**
**Introduction**

The VUB group as a member of Intesa Sanpaolo Group attaches great importance to risk management and control as conditions to ensure reliable and sustainable value creation in a context of controlled risk, protect the Group's financial strength and reputation, and permit a transparent representation of the risk profile of its portfolios.

The risk management strategy aims to achieve a complete and consistent overview of risks, given both the macroeconomic scenario and the Group's risk profile, as well as to foster a culture of risk-awareness.

This is shown in the great efforts made in recent years to obtain the validation by the Supervisory Authorities of the Internal Models for market risks and operational risk, and the recent recognition of the use of internal ratings for the calculation of the requirement to cover credit risk in the Corporate segment: on this point see the paragraph dedicated to the Basel 2 Project, which describes the phases of the rollout plan for the internal models for credit risk.

The definition of operating limits related to market risk indicators, the use of risk measurement instruments in granting and monitoring loans and controlling operational risk and the use of capital at risk measures for management reporting and assessment of capital adequacy within the Group represent fundamental milestones in the operational application of the strategic and management guidelines defined by the Supervisory Board and the Management Board throughout the Bank's decision-making chain, down to the single operating units and to the single desk.

The policies relating to the acceptance of risks are defined by the Supervisory Board and the Management Board with support from specific operating Committees, the most important of which are the Credit Risk Committee, Assets & Liabilities Committee and Operational Risk Committee, and from the Chief Risk Officer reporting directly to the Chief Executive Officer Deputy for Support.

Assessments of each single type of risk for the Group are integrated in a summary amount – the economic capital – defined as the maximum "unexpected" loss the Group might incur over a year. This a key measure for determining the Group's financial structure and its risk tolerance, and guiding operations, ensuring the balance between risks assumed and shareholder return. It is estimated on the basis of the current situation and also as a forecast, based on

<sup>10</sup> NBS decree 15/2010 §1, section 2g)

<sup>11</sup> NBS decree 15/2010 §1, section 4a-f)

<sup>12</sup> NBS decree 15/2010 §1, section 5a-c)

<sup>13</sup> NBS decree 15/2010 §1, section 8)

the budget assumptions and projected economic scenario under normal and stress conditions. The assessment of capital is presented on quarterly basis to the Supervisory and Management Board.

The Group sets out these general principles in policies, limits and criteria applied to the various risk categories and business areas with specific risk tolerance sub-thresholds, in an intricate framework of governance, control limits and procedures.

Risk coverage, given the nature in consideration of the nature, frequency and potential impact of the risk, is based on the constant balance between mitigation/hedging actions, control procedures/processes and finally capital protection measures.

Intesa Sanpaolo is in charge of overall direction, management and control of risks. Group companies that generate credit and/or financial risks are assigned autonomy limits and each has its own control structure.

For the purposes described above, Intesa Sanpaolo uses a wide-ranging set of tools and techniques for risk assessment and management, described in detail in this document.

VÚB Bank applied, reflecting high-level framework and principles defined by parent company, the same operational model for its subsidiaries, where in main VÚB Group subsidiaries some of these functions are performed on the basis of an outsourcing / SLA contract, by Bank's risk control functions, which periodically report to the Supervisory and Management Board, and Audit Committee.

### **Basel 2 Project (credit risk)**

Long prior to their merger, the Intesa and Sanpaolo IMI groups had made the strategic choice of adhering to the more advanced approaches of Basel II, which provide for recognition by Supervisory Authorities of internal measurement and risk control systems for the calculation of capital absorption. In particular, significant group projects were put into motion for the realisation of investments in models, organisation and IT infrastructures.

The Intesa Sanpaolo Group considers the Basel II project as absolutely strategic, and has set as its basic objectives not only the fast adoption of the advanced approaches so as to adopt the regulatory most risk sensitive framework, but also, and above all, the realisation of new important and innovative instruments in support of the business.

In order to reach these objectives, the Intesa Sanpaolo Group launched the "Basel II Project" in 2007 (hereinafter the "Project"), with the approval of the Management Board and of the Supervisory Board.

The "Project" brought ISP Group to apply for the FIRB Corporate Approach for the "first application perimeter"<sup>14</sup> on November the 18th 2008. Bank of Italy granted the authorization on March the 19th 2009.

IRB project was officially launched in VÚB in November 2008, with the aim to enhance the existing framework and prepare the Bank for the application in 2009 in order to benefit from a reduction of regulatory requirements<sup>15</sup>

VUB intends to apply the Basel 2 Internal rating model (so called Basel 2 IRB) approach to all its Group entities that are:

- VUB Bank
- VUB Leasing
- CFH Consumer Finance Holding
- VUB Factoring

The adoption of Basel 2 framework is planned as a *phased approach* that is an internal rating model will be developed for each significant asset class over time in a period between 2009 and 2013.

VUB has already developed internal rating models for its Corporate clients and for Retail mortgage; a formal request has been sent to Banca d'Italia for the approval of the corporate model for regulatory capital calculation purposes. The remaining segments will follow according to the roll-out plan; some segments which are not material from risk point of view and are not strategic for the Bank will be treated according to PPU (Permanent Partial Use) approach that is Standardised Approach will continue to apply.

Activities performed in year 2009 have seen the utilization of approximately 3,500 men days and have impacted on around 40% of existing departments of the Bank; activities have continued throughout the entire 2010 focusing on the improvement of overall infrastructure and control environment (IT applications, Data Quality, formalization of Rating Governance and Validation principles).

<sup>14</sup> I.e.: Intesa Sanpaolo, Banco di Napoli, Cassa dei Risparmi in Bologna, Cassa di Risparmio del Veneto, Cassa di Risparmio di Venezia, Cassa di Risparmio del Friuli Venezia Giulia, Cassa dei Risparmi di Forlì e della Romagna, Banca dell'Adriatico, Banca di Trento e Bolzano, Banca Infrastrutture Innovazione e Sviluppo, Mediocredito Italiano, Banca CIS, Leasint e Mediofactoring.

<sup>15</sup> One year of use test requirements instead of three years use test requirements

The IRB project is bringing to the Bank few significant changes, specifically:

- i) Internal rating models for
  - Corporate clients (turnover above 40 million Euro)
  - SME clients (turnover between 1 and 40 million Euro)
  - Specialized Lending (Project Finance and Real Estate)
- ii) Utilization of a.m. internal rating models in all credit and credit risk related processes (origination, underwriting, monitoring, portfolio management, etc)
- iii) Calculation of capital requirements for regulatory purposes (RWA Risk Weighted Assets) based on internal rating model<sup>16</sup>

This within a broader context which should see VUB progressively adopting internal rating models for most of its asset classes, in line with ISP guideline and methodologies (Phase roll out plan).

VUB Corporate internal rating models have been approved by Banca d'Italia on 23/12/2010; the Italian regulator has authorized IntesaSanPaolo Group to report the Corporate portfolio of VUB – thus including Corporate and SME clients and Specialized Lending (Real Estate and Project Finance) – using the FIRB approach (Foundation Internal Rating Based) for regulatory capital calculation purposes.

National Bank of Slovakia approved the utilization of following Corporate rating models on local basis, as of February 2<sup>nd</sup> 2011:

- Group model for Corporate clients (above 40 million euro turnover), calibrated to Slovak environment
- Group models for Specialised Lending and Project Finance
- Local model internally developed for SME clients (turnover between 1 and 40 million euro)

Short model description and control systems in place is available in the paragraph “Scope of application and characteristics of the risk measurement and reporting system”.

### **The internal control system**

The VUB Group, to ensure a sound and prudent management, combines business profitability with an attentive risk-acceptance activity and an operating conduct based on fairness.

Therefore, the VUB Group, in line with legal and supervisory regulations in force, has adopted an internal control system capable of identifying, measuring and continuously monitoring the risks typical of its business activities.

VUB Group's internal control system is built around a set of rules, procedures and organisational structures aimed at ensuring compliance with VUB Group strategies and the achievement of the following objectives:

- the effectiveness and efficiency of VUB Group processes;
- the safeguard of asset value and protection from losses;
- reliability and integrity of accounting and management information;  
transaction compliance with the law, supervisory regulations as well as policies, plans, procedures and
- internal regulations;

The internal control system is characterised by a documentary infrastructure (regulatory framework) that provides organised and systematic access to the guidelines, procedures, organisational structures, and risks and controls within the business, also incorporating the provisions of the Law, together with the instructions of the Supervisory Authorities, VUB Group policies and Intesa Sanpaolo expectations.

The regulatory framework consists of “Governance Documents” that oversee the operation of the Bank (Articles of Association, Code of Ethics, Policies, Guidelines, Function charts of the Organisational Structures, Organisational Models, etc.) and of more strictly operational regulations that govern business processes, individual operations and the associated controls.

More specifically, the Company rules set out organisational solutions that:

- ensure sufficient separation between the business, operational and control functions and prevent situations of conflict of interest in the assignment of responsibilities;
- are capable of adequately identifying, measuring and monitoring the main risks assumed in the various operational segments;
- enable the recording, with an adequate level of detail, of every operational event and, in particular, of every transaction, ensuring their correct allocation over time;
- guarantee reliable information systems and suitable reporting procedures for the various managerial levels assigned the functions of governance and control;

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<sup>16</sup> Based on approval from NBS

- ensure the prompt notification to the appropriate levels within the business and the swift handling of any anomalies found by the business units and the control functions.

The VUB Group's organisational solutions also enable the uniform and formalised identification of responsibilities. At Corporate Governance level, VUB Group has adopted a dual governance model, in which the functions of control and strategic management, performed by the Supervisory Board, are separated from the management of the Company's business, which is exercised by the Management Board in accordance with the provisions of the applicable laws.

The Supervisory Board has established the Audit Committee that helps supervising the internal control system, risk management and the accounting and IT systems. The Audit Committee performs the duties and tasks stipulated in the Accounting Act.

From a more strictly operational perspective the Bank has identified the following macro types of control:

- line controls, aimed at ensuring the correct application of day-to-day activities and single transactions. Normally, such controls are carried out by the productive structures (business or support) or incorporated in IT procedures or executed as part of back office activities;
- risk management controls, which are aimed at contributing to the definition of risk management methodologies, at verifying the respect of limits assigned to the various operating functions and at controlling the consistency of operations of single productive structures with assigned risk-return targets. These are not normally carried out by the productive structures;
- compliance controls, made up of policies and procedures which identify, assess, check and manage the risk of non-compliance with laws, Supervisory authority measures or self-regulating codes, as well as any other rule which may apply to the Group;
- internal auditing, aimed at identifying anomalous trends, violations of procedures and regulations, as well as assessing the overall functioning of the internal control system. It is performed by different structures which are independent from productive structures.

The internal control system is periodically reviewed and adapted in relation to business development and the reference context. As a consequence, VUB Group's control structure is in compliance with the instructions issued by the Supervisory Authorities. Indeed, alongside an intricate system of line controls involving all the function heads and personnel, an independent Risk Management Division has been established specifically dedicated to controls related to the control of risk management (including, the Underwriting Department, Methodology, Credit Quality Monitoring, and Internal Validation in accordance with Basel 2). The management of compliance controls (Compliance Department); the Legal Affairs Department report to the Deputy CEO for Support, aside of business units.

There is also a dedicated Internal Audit and Control Department, which reports directly to the Supervisory Board, and is also functionally linked to the Audit Committee.

### **The Compliance Department**

The governance of compliance risk is of strategic importance to the VUB bank as it considers compliance with the regulations and fairness in business to be fundamental to the conduct of banking operations, which by nature is founded on trust.

The Compliance Department of VUB was created in 2005 directly under Deputy CEO. It has autonomous position with respect to risk management and compliance check; the position of Compliance Department is separated from Internal Audit and Control Unit of the Bank. Concurrently, however the activities of Compliance are subject to controls of Internal Audit and Control Unit of the Bank.

During the second half of the year 2009, the Compliance Department has started to implement a project designed to set out the Group Compliance Model, based on ISP Guidelines. These Guidelines identify the responsibilities and macro processes for compliance, aimed at minimizing the risk of non-compliance through a joint effort of all the company functions. The Compliance Department is responsible, in particular, for overseeing the guidelines, policies and methodologies relating to the management of compliance risk. The Compliance Department, through the coordination of other corporate functions, is also responsible for the identification and assessment of the risks of non-compliance, the proposal of the functional and organizational measures for their mitigation, the pre-assessment of the compliance of innovative projects, operations and new products and services, the provision of advice and assistance to the governing bodies and the business units in all areas with a significant risk of non-compliance, the monitoring, together with the Internal Auditing Department, of ongoing compliance, and the diffusion of a corporate culture founded on principles of honesty, fairness and respect of the spirit and letter and the spirit of the rules.

The activities carried out during the year are concentrated on the regulatory areas considered to be the most significant in terms of compliance risk. In particular:

- with reference to the area of investment and payment services, these activities involved the governance of the process of compliance with the MiFID and PSD legislation, from the implementation of the governance and organizational measures required by the implementing regulations issued by the Supervisory Authorities, through the setting up of policies, processes and procedures and the establishment of the necessary training

- initiatives. The compliance activities also involved the clearing of new products and services, the management of conflicts of interest and the monitoring of customer activity for the prevention of market abuse;
- with regard to the countering of money laundering and terrorist financing, these activities involved the coordination of the organizational, IT and training activities aimed at the implementation of the Third European AML Directive. Monitoring also together with the analysis of suspicious transactions for assessment concerning the reporting to the competent Authorities;
  - support was provided to the business structures for the proper management of reporting transparency and more generally in relation to the regulations for consumer protection.

### **The Internal Audit and Control Department**

With regard to Internal Auditing activities, the Internal Audit and Control Department is responsible for ensuring the ongoing and independent surveillance of the regular progress of the VUB Group's operations and processes for the purpose of preventing or identifying any anomalous or risky behaviour or situation, assessing the functionality of the overall internal control system and its adequacy in ensuring the effectiveness and efficiency of company processes, the safeguarding of asset value and loss protection, the reliability and completeness of accounting and management information, and the compliance of transactions with the policies set out by the VUB Group's administrative bodies and internal, external regulations and the Supervisor's expectations.

Furthermore, it provides consulting to the Bank and Group departments, also through monitoring participation in projects, for the purpose of improving the effectiveness of the processes of control, risk management and organisational governance.

The Internal Audit and Control Department uses personnel with the appropriate professional skills and expertise and ensures that its activities are performed in accordance with international best practice and standards for internal auditing established by the Institute of Internal Auditors (IIA).

The Internal Audit and Control Department has a structure and a control model which is organised to cover in efficient way all risks covered by the Internal Audit and Control Department. The surveillance was also affected by the delicate situation of the international economic-financial crisis, leading to increased focus on credit risk and liquidity risk.

Direct surveillance was carried out in particular through:

- the control of the operational processes of network and central structures, with verifications, also through on-site interventions, of the functionality of line controls, of the respect of internal and external regulations, of the reliability of operational structures and delegation mechanisms, of the correctness of available information in the various activities and of their adequate use with free and independent access to functions, data and documentation and application of adequate tools and methodologies;
- the surveillance, via distance monitoring integrated by on-site visits, of the credit origination and management process, verifying its adequacy with respect to the risk control system and the functioning of measurement mechanisms in place;
- the surveillance of the process for the measurement, management and control of the VUB Group's exposure to market, counterparty, operational and credit risks, periodically reviewing the internal validation of the models and the ICAAP process developed for Basel 2 and the Prudential Supervisory regulations;
- the valuation of adequacy and effectiveness of information technology system development and management processes, to ensure their reliability, security and functionality;
- the surveillance, also via on-site visits, of the processes related to financial operations and the adequacy of related risks control systems;
- the control of compliance with the behavioural rules and of the correctness of procedures adopted on investment services as well as compliance with regulations in force with respect to the separation of the assets of customers;
- the verification of the operations performed by foreign branches, with interventions by internal auditors both local and from the Head Office.

During the year the Internal Audit and Control Department also ensured the monitoring of all the main integration projects paying particular attention to control mechanisms in the Bank's models and processes and, in general, to the efficiency and the effectiveness of the control system established within the VUB Group.

Indirect surveillance was conducted via direction and functional coordination of the Auditing structures in subsidiaries, for the purpose of ensuring control consistency and adequate attention to the different types of risks, also verifying the effectiveness and efficiency levels under both the structural and operational profile. Direct reviews and on-site verification interventions were also conducted.

In conducting its duties, the Internal Audit and Control Department used methodologies for the preliminary analysis of risks in the various areas. Based on assessments made and on the consequent priorities, the Internal Audit and Control Department prepared and submitted the Annual Audit Plan for prior examination by the Audit Committee, the Management Board and the approval of the Supervisory Board, on the basis of which it conducted its activities during the year, completing all the scheduled audits.



Any weak points have been systematically notified to the Departments and Management involved for prompt improvement actions which are monitored by follow-up activities.

The valuations of the internal control system deriving from the checks have been periodically transmitted to the Audit Committee, to the Management Board and to the Supervisory Board which request detailed updates also on the state of solutions under way to mitigate weak critical points; furthermore, the most significant events have been promptly signalled not only to the Audit Committee and Internal Auditing Department of Intesa Sanpaolo.

### **2.3 Risk Management in VUB Group**

Fundamental principles of Risk Management in VUB Group were formalized and circulated among all interested parties in Risk Management Strategy.

The Strategy sets out the organizational context of the Group, defining the hierarchy of risk management related documentation, risk management philosophy, culture, values and operating style.

Furthermore, the Policy sets the framework for setting Group risk objectives and risk appetite, actual and target risk structure and basic structure of Risk Management in VUB Group.

Key Risk Management principles (described in more detail in respective Policy), in VUB Group, are as follows:

- conflict of interests
- best-practice approach
- prudence
- going concern
- expertise
- new product handling
- parent company guidance

Reflecting key elements, defined and described in Risk Management Strategy, the Bank has set-up and formalized the Internal Capital Adequacy Assessment Process. Process deployed aims at identification, measurement and management of all risks, the Bank is exposed to, including pro-active management of the available financial resources, to cover Bank's actual and future capital needs.

### **2.4 Credit risk**

#### **Risk management strategies and processes**

The VUB Group has defined the organizational framework, principles and processes for measuring, managing and controlling credit risk.

The basic principles of credit risk management are defined in Risk Management Strategy and are then worked out in detail in credit policies and procedures. The VUB Group basic principles are aimed at:

- Portfolio diversification at a segment, single obligor/group of obligors, product, industrial sector and tenor level, which is considered as an approach mitigating the concentration risk.
- Efficient underwriting process focused on detail creditworthiness analysis of each borrower/group of borrowers
- Efficient portfolio monitoring and portfolio management including the monitoring of early warning signals
- Clear definition of client lifecycle in loan management and triggers for entering each stage of lifecycle (Performing, Early Warning Signals, Watchlisted, Recovery).

#### **Structure and Organization of the risk management function**

The organizational framework is designed this way that rigorous segregation of function and responsibilities is assured.

On the high level the following bodies are involved in Credit risk management:

- Supervisory Board
- Management Board
- Credit Risk Committee

and on operational level Corporate Credit Committee, Recovery and New Product Committee.

The Supervisory Board and Management Board are the principal statutory governance bodies of VUB Group. Supervisory Board of VUB Bank guarantees the functionality, efficiency and effectiveness of the risk management and controls system, which is constantly checked by Internal Audit.

From strategic point of view most of the functions in credit risk management area was delegated by Management Board to Credit Risk Committee. The objective of Credit Risk Committee is setting of Credit Risk policies for VUB Group in line with the risk appetite defined per customer, per segment and per product and also reviewing and making decision on matters concerning the rating governance.

Credit Risk Committee also set the rules for portfolio diversification (ex ante defined concentration limits) on the level of segment, product and industrial sector. All portfolio limits are monitored and reported to Credit Risk Committee on monthly basis.

From operational point of view some of the functions in credit risk management area were delegated by Management Board to Corporate Credit Committee, Recovery and New Product Committee. Objectives of above-mentioned Committees, as well as competencies and functioning is described in respective Committee Charters.

The execution of the credit risk management activities (according to approved strategies and principles) is responsibility of Risk Management Division as a Control Unit through which all Risk Management activities are coordinated. Risk Management Division is headed by Chief Risk Officer, the member of the Management Board and is organizationally separated from the business divisions.

From Risk Management division the following departments are primarily involved in credit risk management:

- Policy and Methodology – responsible for the rating system design, including the development and maintenance of the rating models and designing the detail risk policies (including risk mitigation policy) and procedures in compliance with approved principles and strategies.
- Credit Risk Management – responsible for the loan granting, competencies and responsibilities are defined in the Competence code.
- Asset Quality Management – responsible for the monitoring of portfolio, including monitoring of early warning signals, monitoring of ratings and overrides.
- Operational Risk & Capital Management – responsible for performance of validation activities.
- Recovery (Collection) – responsible for non-performing loans management, execution of collection strategies in early and late stage of collection process and dealing with watchlisted clients.

#### **Scope of application and characteristics of the risk measurement and reporting system**

VUB in cooperation with its Parent company, Intesa Sanpaolo has developed a set of instruments which ensure the analytical control over the quality of the loans to clients and financial institutions, and loans subject to country risk.

Risk measurement uses rating models which are differentiated according to the obligor's segment (Large Corporate, Real Estate, Project Finance, Small and Medium Enterprises, Small Business, Retail). These models make it possible to summarise the credit quality of the counterparty in a measurement, the rating which reflects the probability of default over a period of one year.

Approved internal rating model present the following characteristics:

- Corporate Credit Model: the model, estimated through a shadow rating approach as the number of defaults on this segment is not sufficient to develop a default model, is composed by a quantitative module, which incorporates balance sheet data, and a qualitative module (a questionnaire), which covers two analysis areas (sector and market area and specific debtor characteristic area). Output of quantitative module and of each of the two parts of the qualitative module is a score; the three scores are simultaneously integrated through a logistic regression.
- SME Credit Model: the model has been developed using VUB internal data through logistic regression. The model is composed by the following modules:
  - Application rating composed by Soft Fact rating, covering the basic characteristics of the economic subject, and Financial rating, covering the financial profile of the economic subject, further divided into single and double entry bookkeeping
  - Behavioural rating, covering the account and loan behaviour of the client
  - Computed Rating (Pre-computed Rating), which is the result of the integration between application and behavioural rating with application of predefined automatic rules
  - Final rating, which is the final result after application of override and/or expert rules
- Project Finance Model: the model, used for management purposes, is composed by:
  - Statistical (quantitative) module, giving as an output a PD and an LGD, which are simultaneously mapped
  - Qualitative module, which output is a slotting judgment;
  - Coherence matrix which integrates the two and the analyst judgment, thus notching the statistical rating in order to produce the definitive (EL) rating,

At the moment only the slotting approach, based on qualitative section (which covers financial strength, political/legal framework, transaction characteristics, sponsor analysis and security package), has been used.



- Real Estate model, which follows an expert based approach. The questionnaire is composed by:
  - Quantitative section, giving as an output a quantitative rating;
  - Qualitative section, whose contribute is a further notch of the rating leading to the integrated rating;

The adoption of internal rating models has implied, among others, the review of the entire controls and governance structure.

In particular a new Rating Governance policy has been introduced through the revised Credit Risk Charter which establishes the guidelines for measurement, control and management of credit risk by defining the legal framework, main responsibilities, policies and methodologies that support the credit risk management process of VUB Group.

This document intend to formalize the macro processes for the implementation, management and control of internal credit risk measurement systems for the calculation of capital requirements as defined by the Parent Company and the relevant regulation from NBS and Basel.

For Financial institutions (non-banks) and Municipalities the standardized approach will be applied, development of internal model is not planned.

For Sovereigns, Central banks and Institutions, the take-over of Parent company model is planned.

As regards the Retail and Small Business portfolio the rating models are being re-developed with planned replacement of existing models:

- for the Small Business segment the model is being developed on the counterparty level, based on the similar logic as the corporate model
- for the Retail – Mortgage the model is being fine-tuned taking into consideration both client and contract parameters. It differentiates between the initial mortgage approval and disbursement where the application model is used reflecting the client's behaviour of the other products and subsequent regular assessment during the lifetime of the mortgage
- for the Retail – rest of products (consumer loans, credit cards and overdrafts) the model is being developed following the logic of Mortgage model

For Retail-Mortgages the application for authorisation is due to be made to the regulator to use this model for regulatory reporting system together with the LGD model (IRB advanced application).

The attribution of rating is centralized and fully automated for SME, Small Business and Retail portfolio. Rating is based on quantitative and qualitative data inputted into system by Relationship manager.

For Large Corporates the rating assignment is centralized in Credit Risk Management department with splitted responsibility for rating assignment and rating validation. Internal guideline defines the competencies; in some cases the technical opinion of Parent Company is needed.

Furthermore the rating system includes the behavioural score which is automatically calculated on monthly basis, which is one of the parameter of portfolio monitoring. It interacts with the processes of portfolio management and together with other indicators allows timely assessment of client worsening and performance of remedial action.

The whole loan portfolio is subject to the regular review carried out on the level of counterparty (Corporate segment) or on the portfolio/product level (Retail segment including Small Business).

#### **Policies for hedging and mitigating risk**

The standard tools and techniques are used for credit risk mitigation. Bank does not use debt securitization, credit default swaps or insurance of loan portfolio.

The tools and techniques for credit risk mitigation are summarized in Collateral policy which is an integral and indispensable part of the credit risk management and credit risk mitigation for VUB Group. Collateral is used primarily to provide the bank with the means for repayment of an exposure in the event of default by the borrower.

However, collateral management has a wider meaning than the simple taking of collateral in order to secure the repayment of the bank's exposures. This includes the following:

- The establishment and maintenance of collateral policy comprising types of collateral taken by the Bank, the legal documentation used by the bank to secure its right to this collateral in the event of a default and the valuation of this collateral at origination. These aspects of collateral management are addressed in this policy document;
- The relevant and proper identification and registration of collateral to secure the bank's right to collateral in the event of default by the borrower;
- The regular monitoring and re-valuation of collateral held by the bank during the life of the exposure;

- The analysis, monitoring and review of realization rates achieved by Recovery Department activities in order to assess the effectiveness of the collateral policy as a risk mitigant, i.e. that the impact of the policy reduces the net credit loss suffered by the bank as a result of its lending activities across all segments and products.

The principal objective of Collateral policy is to clearly set up rules for a common and standard set of collateral types used by the bank in its lending activities. The rules, as the minimum, describe and state:

- Conditions for legal enforceability;
- Conditions for the process of valuation and the maximum values accepted by the Bank at origination for the certain types of collaterals; and
- Conditions for the process of revaluation.

## **2.5 Market risks – trading book**

### **Risk management strategies and processes**

The allocation of capital for trading activities is set by the ALCO, through the attribution of operating limits in terms of VaR. The allocation of these limits is at VUB trading book level as it represents the only portion of the VUB Group's market risks.

The ALCO monitors the risks of trading book on a monthly basis, with particular reference to the absorption of the VaR limits, and recommends any corrective actions. The situation is also regularly examined by the parent company Intesa Sanpaolo risk management.

### **Structure and organisation of the associated risk management function**

The Chief Risk Officer is responsible, at Group level, for setting out the system of operating limits, the capital allocation system, and the system of binding policies and procedures. These activities are coordinated with parent company Intesa Sanpaolo, which discusses the guidelines for the management of market risks.

As part of its functions, the Market Risk Department is responsible for the:

- calculation, development and definition of the risk indicators: Value at Risk, sensitivity and greeks, level measures, stress tests and scenario analyses;
- monitoring of operating limits;
- establishment of the parameters and rules for the revaluation of assets subject to mark-to-market and fair value at Group level, as well as their direct revaluation when this cannot be obtained from instruments available to the business units;
- comparison of the P&L with the risk indicators and in particular with the VaR (so-called backtesting).

### **Scope of application and characteristics of the risk measurement and reporting system**

The activities for the quantification of trading risks are based on daily and period estimates of sensitivity of the trading portfolios of VUB to adverse market movements of the following risk factors:

- interest rates;
- equity and market indexes;
- foreign exchange rates;
- implied volatilities;
- spreads in credit default swaps;
- spreads in issued bonds;

The risk indicators used may be divided into four main types:

- Value at Risk (VaR), which represents the backbone of the whole risk management system due to its characteristics of uniformity, consistency and transparency in relation to both economic capital and the operations;
- sensitivity and greeks, which are the essential accompaniment to the VaR indicators due to their ability to capture the sensibility and the direction of the existing financial trading positions in relation to the various individual risk factors;
- level measures (such as notional and Mark to Market), which are a useful aid to the above indicators as an immediately applicable solution;
- stress tests and scenario analyses that enable the completion of the analysis of the overall risk profile, capturing changes in predetermined assumptions relating to the evolution of the underlying risk factors, also simulating anomalous market conditions (opening of the basis risks, worst case).

The reporting system is continuously updated in order to take into account the evolution of the operations, the organisational structures and the analytical methods and tools available.

### **Policies for hedging and mitigating risk**

In VUB, monthly ALCO meetings are held during which the main risk factors of the portfolios are discussed. The monitoring and discussions take place on the basis of a series of reports by the Market Risk Department based on standard quantitative indicators (VaR, greeks, and issuer risk) and stress indicators (what if analysis, stress tests on particular macroeconomic scenarios/risk factors). This set of information represents an effective means for deciding policies for the hedging and mitigating of risk, as it enables the provision of detailed recommendations to the trading rooms on the risk profile of the books, and the identification of any idiosyncratic risks and concentrations, and the suggestion of methods for the hedging of exposures considered to be a potential source of future deteriorations in the value of the portfolios.

### **Strategies and processes for the ongoing assessment of their effectiveness**

At operational level, the daily information (VaR, sensitivities, level measures, control of assigned limits) is provided by Market Risk department to all business units and senior management. Based on that, risk indicators are discussed between risk and business units and if necessary corrective actions must be performed.

## **2.6 Market risks – banking book**

### **Risk management strategies and processes**

Market risk originated by the banking book arises primarily in the VUB, and partly in subsidiaries like CFH and VUB leasing in both cases it relates mainly to interest rate risk.

Specifically, in managing interest rate risk in the banking book, the VUB Group seeks to maximize profitability, by adopting operating methods consistent with the general stability of the financial results over the long term. ALCO is responsible for the assessment of the overall risk profile of the Group.

The foreign exchange risk in banking book refers to the exposures deriving from the commercial operations and strategic investment decisions of VUB. The main sources of foreign exchange risk consist of foreign currency loans and deposits held by corporate and retail customers, purchases of securities, equity investments and other financial instruments in foreign currencies, and conversion into domestic currency of assets, liabilities. The foreign exchange risk in banking book is closed and transferred on daily basis to trading book. Foreign exchange risk in subsidiaries is kept at very low level as a result of VUB Group strategy to keep their assets and liabilities in foreign currencies at minimum level.

### **Structure and organisation of the associated risk management function**

Within the VUB Group, the market risks of the Banking Book and the Liquidity risk (discussed below) are overseen by the ALM Unit and Market Risk department, which are responsible for:

- setting out the criteria and methods for the measurement and management of the financial risks of the banking book (interest rate, foreign exchange, and liquidity);
- proposing the system of operational limits and the guidelines for the management of financial risks for the subsidiaries;
- measuring the financial risks of the banking book;
- analysing the overall financial risk profile of the Group's banking book, proposing any corrective measures,
- managing the assessment and measurement of the effectiveness of the hedging relationships (hedge accounting) required by the IAS/IFRS regulations

### **Scope of application and characteristics of the risk measurement and reporting system**

Two types of measurement have been adopted for the measurement of the financial risks generated by the banking book.

Shift sensitivity analysis quantifies the change in value of a financial portfolio resulting from adverse movements in the main risk factors (interest rate).

Sensitivity of the interest margin is measured by quantifying the impact on net interest income of a parallel and instantaneous shock in the interest rate curve, over a period of 12 months.

The calculations are applied on both VUB and individually on its subsidiaries.

### **Policies for hedging and mitigating risk**

Hedging of interest rate risk is aimed (i) at protecting the banking book from variations in the fair value of loans and deposits due to movements in the interest rate curve, or (ii) at reducing the volatility of future cash flows related to a particular asset/liability.

The main types of derivative contracts used are interest rate swaps (IRS), cross-currency swaps (CCS) and FRAs contracts.

Hedging activities performed by the bank are recorded using various hedge accounting methods. A first method refers to the fair value hedge of assets and liabilities specifically identified (microhedging), mainly bonds issued or acquired by the Bank.

Another hedging method used is the cash flow hedge which has the purpose of stabilising interest flow on variable rate funding.

The Market Risk Department is in charge of measuring the effectiveness of interest rate risk hedges for the purpose of hedge accounting, in compliance with international accounting standards.

Foreign exchange risk deriving from operating positions in foreign currency in the banking book is systematically transferred to VUB trading book, for the purpose of guaranteeing the elimination of such risk.

Foreign exchange risk in subsidiaries is mitigated by the practice of raising funds in the same currency as assets.

## **2.7 Liquidity risk**

Liquidity risk is defined as the risk that the bank is not able to meet its payment obligations when they fall due (funding liquidity risk). Normally, the bank is able to cover cash outflows with cash inflows, highly liquid assets and its ability to obtain credit. With regard to the highly liquid assets in particular, there may be strains in the market that make them difficult (or even impossible) to sell or be used as collateral in exchange for funds. From this perspective, the bank's liquidity risk is closely tied to the market liquidity conditions (market liquidity risk).

The Guidelines for Liquidity Risk Management adopted by the VUB Group outline the set of principles, methods, regulations and control processes required to prevent the occurrence of a liquidity crisis and call for the Group to develop prudential approaches to liquidity management, making it possible to maintain the overall risk profile at extremely low levels.

The basic principles underpinning the Liquidity Policy of the VUB Group are:

- the existence of an operating structure that works within set limits and of a control structure that is independent from the operating structure;
- a prudential approach to the estimation of the cash inflow and outflow projections for all the balance sheet and off-balance sheet items, especially those without a contractual maturity (or with a maturity date that is not significant);
- assessment of the impact of various scenarios, including stress testing scenarios, on the cash inflows and outflows over time;
- maintenance of an adequate level of unencumbered highly liquid assets, capable of enabling ordinary operations, also on an intraday basis, and overcoming the initial stages of a shock involving the Group's liquidity or system liquidity.

VUB directly manages its own liquidity and coordinates its management at VUB Group level, ensures the adoption of adequate control techniques and procedures, and provides complete and accurate information to ALCO and the Statutory Bodies.

The departments of the bank that are in charge of ensuring the correct application of the Guidelines are the Treasury Department, responsible for short term liquidity management, the ALM department, responsible for medium and long term liquidity management and the Market Risk Department, responsible for monitoring indicators and verifying the observation of limits.

These Guidelines are broken down into three macro areas: "Short term Liquidity Policy", "Structural Liquidity Policy" and "Contingency Liquidity Plan".

The short term Liquidity Policy includes the set of parameters, limits and observation thresholds that enable the measurement, both under normal market conditions and under conditions of stress, of the liquidity risk exposure over the short term, setting the maximum amount of risk to be assumed and ensuring the utmost prudence in its management.

The structural Liquidity Policy of the VUB Group incorporates the set of measures and limits designed to control and manage the risks deriving from the mismatch of the medium to long-term maturities of the assets and liabilities, essential for the strategic planning of liquidity management. This involves the adoption of internal limits for the transformation of maturity dates aimed at preventing the medium to long-term operations from giving rise to excessive imbalances to be financed in the short term.

Together with the short term and structural Liquidity Policy, the Guidelines provide for the management methods of a potential liquidity crisis, defined as a situation of difficulty or inability of the Bank to meet its cash commitments falling due, without implementing procedures and/or employing instruments that, due to their intensity or manner of use, do not qualify as ordinary administration.

The Contingency Liquidity Plan, by setting itself the objectives of safeguarding the Group's capital and, at the same time, guaranteeing the continuity of operations under conditions of extreme liquidity emergency, ensures the identification of the pre-warning signals and their ongoing monitoring, the definition of procedures to be implemented in situations of liquidity stress, the immediate lines of action, and the intervention measures for the resolution of emergencies. The pre-warning indexes, aimed at spotting the signs of a potential liquidity strain, both systemic and specific, are continuously recorded and reported to the departments responsible for the management and monitoring of liquidity.

The liquidity position of the bank and the subsidiaries is regularly presented by Market Risk Department and discussed during the ALCO meetings.

## **2.8 Operational risk**

### **Operational risk management strategies and processes**

The VÚB Group, in coordination with Intesa Sanpaolo, has defined the overall operational risk management framework by setting up a Group policy and organizational process for measuring, managing and controlling operational risk.

The control of operational risk was attributed to the Group Operational Risk Committee, which identified risk management policies and submits for approval and verification to Management Board of VÚB Bank. Supervisory and Management Board of VÚB Bank guarantees the functionality, efficiency and effectiveness of the risk management and controls system.

The Group Operational Risk Committee (made up of the heads of the areas of the governance centre and of the business areas more involved in operational risk management), has the task of periodically verifying reviewing the Group's overall operational risk profile, authorising any defining any corrective actions, coordinating and monitoring the effectiveness of the main mitigation activities and approving the operational risk management transfer strategies.

### **Organizational structure of the associated risk management function**

For some time, the Group has had a centralized function within the Risk Management Division for the management of the Group's operational risks. This function is responsible, in coordination with parent company, for the definition, implementation and monitoring of the methodological and organizational framework, as well as for the measurement of the risk profile, the verification of mitigation effectiveness and reporting to Top Management.

In compliance with current requirements the prevailing regulations, the individual organizational units participated in the process and each of them was assigned the responsibility are responsible for the identification, assessment, management and mitigation of its operational risks. Specific offices functions and departments have been identified within these organizational units to be responsible for the Operational Risk Management processes of their unit (collection and structured census of information relating to operational events, scenario analyses and assessment of the level of risk associated with the business environment). These functions are responsible for the collection and structured census of information relating to operational events, scenario analyses and evaluation of the level of risk associated with the business environment. The Risk Management Division carries out second level monitoring of these activities.

### **Scope of application and characteristics of the risk measurement and reporting system**

Upon request of the parent company, VÚB Bank as part of the Group request has received in February 2010, from relevant Supervisory authorities, approval for usage and thus adopted the Advanced Measurement Approach (AMA), for Operational Risk management and measurement.

As such, VÚB Group uses combination of Advanced Measurement Approach (for VÚB Bank), and Standardized and Basic Indicator Approach (for Bank's subsidiaries).

For the use of the AMA, the Bank has set up, in addition to the corporate governance mechanisms required by the Supervisory regulations, an effective system for the management of operational risk certified by the process of annual self-assessment carried out by the Bank and VÚB Group Companies that fall within the scope of AMA and TSA. This self-assessment is verified by the internal auditing department and submitted to the Management Board for the annual certification of compliance with the requirements established by the regulation.

Under the AMA approach, the capital requirement is calculated by internal model, which combines all elements stipulated in Supervisory regulation, allowing to measure the exposure in a more risk sensitive way. Monitoring of operational risks is performed by an integrated reporting system, which provides management with the information necessary for the management and/or mitigation of the operational risk.

### **Policies for hedging and mitigating risk**

The VUB Group, in coordination with parent company, has set up activated a traditional operational risk transfer policy (insurance) aimed at with the objective of mitigating the impact of any unexpected losses. The AMA calculation does not currently include the benefit from this transfer of operational risk through insurance policies, however, it is due to be included in the future, after its validation by the Supervisory authority, so that it can contribute to reducing the risk capital calculated through the internal models. The process required to obtain this approval is planned to start in 2011, and thus contributing to the reduction of Capital at Risk.

### **2.9 Other risks**

In addition to the risks discussed above, the following other risks have been identified and monitored by the Group.

#### **Strategic risk**

The VUB Group defines current or prospective strategic risk as the risk associated with potential decrease in profits or capital due to changes in the operating context, misguided company decisions, inadequate implementation of decisions, and an inability to react sufficiently to changes in the competitive scenario.

The Group's response to strategic risk is represented first and foremost by policies and procedures that call for the most important decisions to be deferred to the Supervisory Board and the Management Board, supported by a current and forward-looking assessment of risks and capital adequacy. The high degree to which strategic decisions are made at the central level, with the involvement of the top corporate governance bodies and the support of various company functions, ensures that strategic risk is mitigated. An analysis of the definition of strategic risk leads to the observation that this risk is associated with two distinct fundamental components:

- a component associated with the possible impact of misguided company decisions and an inability to react sufficiently to changes in the competitive scenario. This component does not require capital, but is one of the risks mitigated by the ways in which, and the levels at which, strategic decisions are reached, where all significant decisions are always supported by ad hoc activities aimed at identifying and measuring the risks implicit in the initiative;
- the second component is more directly related to business risk; in other words, it is associated with the risk of a potential decrease in profits as a result of the inadequate implementation of decisions and changes in the operating context. This component is handled not only by using systems for regulating company management, but also via specific internal capital, determined according to the Variable Margin Volatility (VMV) approach, which expresses the risk arising from the business mix of the Group and its business units.

Strategic risk is also assessed as part of stress tests based on a multiple-factor model that describes the relations between changes in the economic scenario and the business mix resulting from planning hypotheses.

#### **Reputation risk**

The VUB Group attaches great importance to reputation risk, namely the current and prospective risk of a decrease in profits or capital due to a negative perception of the Bank's image by customers, counterparties, shareholders, investors and supervisory authorities.

The Group has adopted and published a Code of Ethics that sets out the basic values to which it intends to commit itself and enunciates the principles of conduct for dealings with all stakeholders (customers, employees, suppliers, shareholders, the environment and, more generally, the community) with more ambitious objectives than those required just to comply with the law. On the subject of customer relations, it should be recalled that the Group has set up a systematic dialogue process. It has also issued voluntary conduct policies (environmental policy and arms industry policy) and adopted international principles aimed at pursuing respect for the environment and human rights.

The Group also provides effective governance for compliance risk as a prerequisite for mitigating reputation risk.

There has been a particular focus on financial advisory services for customers, for which the MiFID Directive was taken as an opportunity to update the entire marketing process and associated controls.

Accordingly, the Group has reinforced its longstanding general arrangement, which calls for the adoption of processes supported by quantitative methods for managing the risk associated with customers' investments in accordance with a broad interpretation of the law with the aim of safeguarding customers' interests and the Group's reputation.

This has allowed assessments of adequacy during the process of structuring products and rendering advisory service to be supported by objective assessments that contemplate the true nature of the risks borne by customers when they undertake derivative transactions or subscribe for financial investments.

More in particular, the marketing of financial products is also governed by specific advance risk assessment policies from the standpoint of both the Bank (along with risks, such as credit, financial and operational risks, that directly



affect the owner) and the customer (sustainability in terms of risk to return ratio, flexibility, concentration, consistency with objectives and risk tolerance profiles, and knowledge and awareness of the products and services offered).

**Risk on owned real-estate assets**

The Risk on owned real-estate assets may be defined as the risk associated with the possibility of suffering financial losses due to an unfavourable change in the value of such assets and is thus included in the category of banking book financial risks. Real estate management is highly centralised and represents an investment that is largely intended for use in company operations.

### 3. Scope of application

#### Legal entity controlling VÚB, a.s.<sup>17</sup>

Trade name	% share	Registered office	Company ID No.
Intesa Sanpaolo Holding International S.A.	96.76	35 Boulevard du Prince Henri, L-1724, Luxemburg, Luxemburg	B 44318

#### Legal entities controlled by the shareholder controlling VÚB, a.s.

(The Group of Intesa Sanpaolo Holding International S.A. Luxemburg)

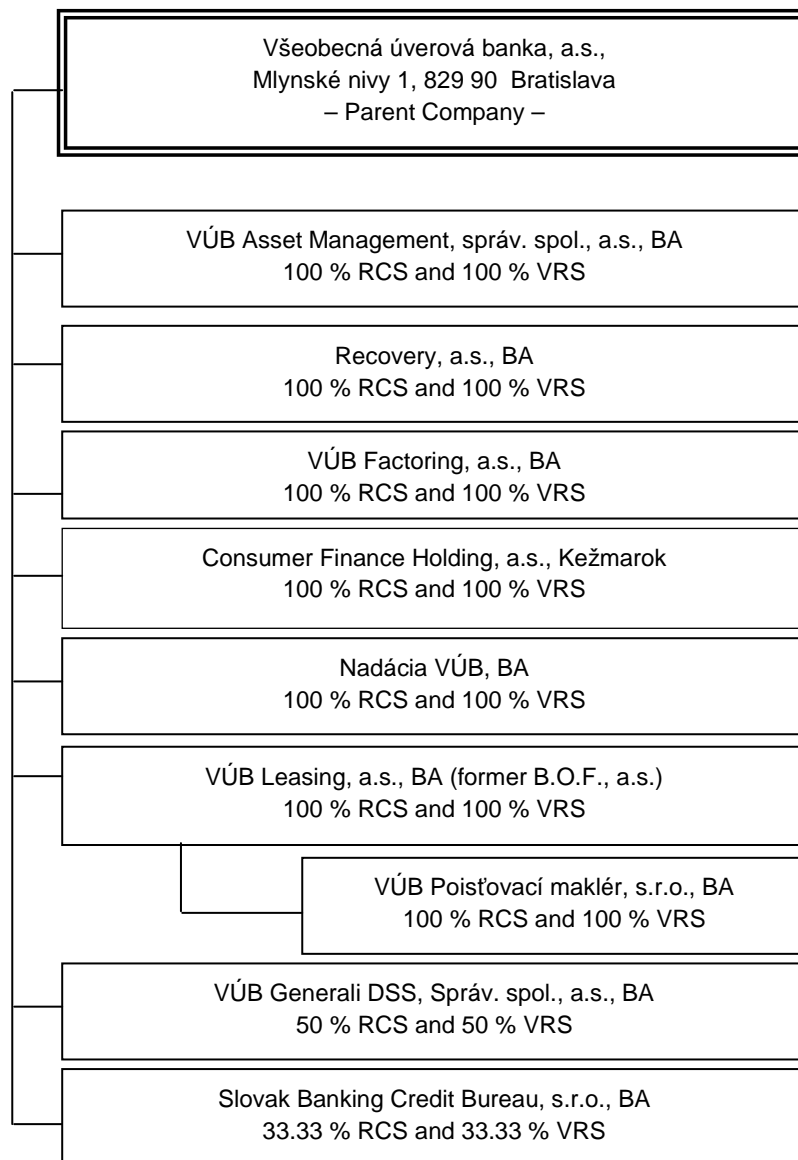
Trade name	% share	Registered office	Company ID No.
Central-European International Bank Ltd (CIB BANK LTD)	93.47	Medve utca 4-14, H 1027 Budapest, Hungary	110041004 (55100551)
Sudameris S.A.	99.87	62, Rue De Richelien 75002 Paris, France	RCS 542056544
Société Européenne de Banque S.A.	100.00	19-21 Boulevard du Prince Henri, L-1724 Luxemburg, Luxemburg	B 13859
Intesa Global Finance Company Ltd.	100.00	Riverside One Sir John Rogerson's Quay, Dublin, Ireland	406434
Banca Intesa ad Beograd	77.79	Milentija Popovica 7b, 11070 Beograd, Serbia and Montenegro	7759231
Privredna Banka Zagreb d.d.	76.59	Rackoga 6, 10000 Zagreb, Croatia	80002817
Banca Intesa (Russia)	39.77	2 Petroverigski, 101000 Moscow, Russia	7708022300
Intesa Soditic Trade Finance Ltd	50.00	Wellington House, 125 The Strand, WC2ROAP, London, United Kingdom	3487487
ISB d.d. Bosna i Hercegovina	94.92	Obala Kulina Bana 9A, 71000 Sarajevo, Bosna i Hercegovina	4200720670007 (1-4639)
Servitia	100.00	12, Avenue de la Liberté, L-1931 Luxemburg, Luxemburg	B 14241
Intesa Sanpaolo Card D.o.o	53.46	Latovska 23, 10000 Zagreb, Croatia	MBS (080693976)
Exelia S.r.l	100.00	Regione Brasov, Ionescu Crum 1, Corp C2, Tower 2, Et.1, Brasov, Romania	J08/821/2009 (25586445) CUI
Intesa Sanpaolo Immobilière S.A	100.00	9, rue Goethe, L-1637 Luxemburg Luxemburg	B 55753
Intesa Sanpaolo Real Estate S.A	100.00	8, Avenue de la Liberté, L-1930 Luxemburg Luxemburg	B 62762
Intesa Sanpaolo House Immo S.A	100.00	12, Avenue de la Liberté, L-1931 Luxemburg Luxemburg	B 154021

#### Legal entity controlling Intesa Holding Sanpaolo International S.A. Luxemburg

Trade name	% share	Registered office	Company ID No.
Intesa Sanpaolo S.p.A.	100.00	Piazza San Carlo 156, Torino, Italy	799960158

<sup>17</sup> NBS decree 15/2010 §1, section 6



**Chart of consolidated VUB Group**


RCS = Registered Capital Stake

VRS = Voting Right Share

**Share of VUB bank on the equity and voting rights of the individual members of the consolidated group headed by VUB bank**

<b>Business Name</b>	<b>Registered Office</b>	<b>Registered Capital Stake of VUB</b>	<b>Voting Rights Share of VUB</b>	<b>Core Business</b>
VÚB Asset Management, správ. spol., a.s IČO: 35 786 272	Mlynské nivy 1, Bratislava	100%	100%	Collective investments
Recovery, a.s., IČO: 35 771 615	Mlynské nivy 1, Bratislava	100%	100%	Leasing business
VÚB Factoring, a.s. IČO: 31 345 310	Mlynské nivy 1, Bratislava	100%	100%	Factoring and forfeiting
Consumer Finance Holding, a.s. IČO: 35 923 130	Hlavné nám. 12, Kežmarok	100%	100%	Non-banking Credit Provision
Nadácia VÚB IČO: 30 856 043	Mlynské nivy 1, Bratislava	100%	100%	Public Beneficial Activity
VÚB Leasing, a.s. IČO: 31 318 045	Mlynské nivy 1, Bratislava	100%	100%	Financial and operational leasing
VÚB Poist'ovací maklér, s.r.o. IČO: 35 897 694	Mlynské nivy 1, Bratislava	100%	100%	Insurance intermediary agent
VÚB Generali d.s.s., a.s., IČO: 35 903 058	Mlynské nivy 1, Bratislava	50%	50%	Pension fund management
Slovak Banking Credit Bureau, s.r.o. IČO: 35 869 810	Malý trh 2/A, Bratislava	33.33%	33.33%	Automated data processing

All companies operate predominantly in the Slovak Republic.

**Basis of consolidation for accounting and prudential purposes<sup>18</sup>**

The principals and methods of consolidation used for accounting and prudential purposes are equal.

	Principal business activity	Share in %	Consoli- dated fully (line-by-line)	Consolidated proportionally	Deducted from capital	Added to RWA
<b>Subsidiaries</b>						
Consumer Finance Holding, a.s.	Consumer finance	100	X			
VÚB Leasing, a. s.	Finance leases	100	X			
VÚB Asset Management, správ. spol., a.s.	Asset management	100	X			
VÚB Factoring, a.s.	Factoring of receivables	100	X			
VÚB poisťovací maklér s.r.o.	Insurance mediation	100	X			
Recovery, a.s.	Finance leases	100	X			
<b>Associates</b>						
Slovak Banking Credit Bureau, s.r.o.	Credit database administration	33.3		X	X	
<b>Jointly controlled entities</b>						
VÚB Generali DSS, a.s.	Pension fund administration	50		X	X	
<b>Available-for-sale portfolio</b>						
RVS, a.s.	Services	8.38				X
S.W.I.F.T.	Payment settlement	0.06				X
Visa Europe Limited	Credit cards	0.01				X

<sup>18</sup> NBS decree 15/2010 §1, section 9a)

#### 4. Regulatory capital structure<sup>19</sup>

##### 4.1 Qualitative disclosure

Regulatory capital includes items forming the value of basic own funds (ordinary share capital, share premium, retained earnings, legal reserve fund) and items decreasing the value of basic own funds (intangible assets and investments with significant influence). Since 1 January 2011, new item is deducted from regulatory capital – difference between expected loss and provisions for exposures treated under STD approach. Methodology is prescribed by NBS decree 11/2010 stipulating methods of valuing banking book positions and details of the valuation of banking book positions, including the frequency of such valuations.

<b>Share capital</b>	<b>EUR thousand</b>
Authorised, issued and fully paid:	
89 ordinary shares of € 3,319,391.89 each, not traded	295,426
4,078,108 ordinary shares of € 33.2 each, publicly traded	<u>135,393</u>
	<u>430,819</u>

The Bank's regulatory capital position at 30 June 2011 was as follows:

	<b>EUR thousand</b>
<b>Tier 1 capital</b>	
Share capital	430,819
Share premium	13,368
Retained earnings without net profit for the period	460,458
Legal reserve fund	87,493
Less software (including software in Assets in progress)	(27,189)
Less revaluation of available-for-sale financial assets	(58,985)
Less expected loss	<u>(41,195)</u>
	<u>864,769</u>
<b>Tier 2 capital</b>	-
<b>Regulatory adjustment</b>	
Subsidiaries, associates and jointly controlled entities	(113,292)
Less expected loss (equity instruments)	<u>(15)</u>
	<u>(113,307)</u>
<b>Total regulatory capital</b>	<u>751,462</u>

<sup>19</sup> NBS decree 15/2010 §1, section 10)

## 4.2 Quantitative disclosure

### Regulatory capital structure

The structure of the regulatory capital of the VUB Bank as at 30 June 2011 is summarised in the table below:

	EUR thousand
A. Tier 1 capital before the application of prudential filters	864,769
B. Tier 1 capital prudential filters	-
B.1 Positive IAS/IFRS prudential filters (+)	-
B.2 Negative IAS/IFRS prudential filters (-)	-
C. Tier 1 before items to be deducted (A+B)	864,769
D. Items to be deducted from Tier 1	-
E. Total Tier 1 capital (C-D)	<u>864,769</u>
F. Tier 2 capital before the application of prudential filters	-
G. Tier 2 capital prudential filters	-
G.1 Positive IAS/IFRS prudential filters (+)	-
G.2 Negative IAS/IFRS prudential filters (-)	-
H. Tier 2 before items to be deducted (F+G)	-
I. Items to be deducted from Tier 2	-
L. Total Tier 2 capital (H-I)	<u>-</u>
M. Items to be deducted from total Tier 1 and Tier 2 capital	<u>(113,307)</u>
N. Regulatory capital (E+L-M)	<u>751,462</u>
O. Tier 3 capital	-
P. Regulatory capital including Tier 3 (N+O)	<u><u>751,462</u></u>

	<b>EUR thousand</b>
<b>TOTAL TIER 1 CAPITAL(*)</b>	
Breakdown of positive items	
Share capital	430,819
Share premium reserve	13,368
Reserves	547,951
Non-innovative equity instruments	-
Innovative equity instruments	-
Net income for the period	-
Positive IAS/IFRS prudential filters (+)	-
Fair value option: changes in bank's own creditworthiness	-
Other positive prudential filters	-
<b>TOTAL POSITIVE ITEMS</b>	<u>992,138</u>
Breakdown of negative items	
Own shares or quotas	-
Goodwill	-
Other intangible assets	(27,189)
Loss for the period	-
Adjustments to loans	-
Adjustments calculated on the regulatory trading book	-
Other	-
Negative IAS/IFRS prudential filters (-)	-
Fair value option: changes in bank's own creditworthiness	-
Negative reserves on equities and quotas of UCITS available for sale	-
Negative reserves on debt securities available for sale	(58,985)
Other negative prudential filters	(41,195)
<b>TOTAL NEGATIVE ITEMS</b>	<u>(127,369)</u>
<b>TOTAL TIER 1 CAPITAL BEFORE ITEMS TO BE DEDUCTED</b>	864,769
<b>TOTAL ITEMS TO BE DEDUCTED</b>	<u>(113,307)</u>
<b>TOTAL TIER 1 NET OF ITEMS TO BE DEDUCTED</b>	<u>751,462</u>

## 5. Capital adequacy<sup>20</sup>

### 5.1 Qualitative disclosure

#### Assessment of the adequacy of the Bank's internal capital

The management of capital adequacy consists of a series of policies that determine the size and optimal combination of the various capitalization instruments, in order to ensure that the levels of capital of the VÚB Group and its subsidiaries are consistent with the risk profile assumed and meet the supervisory requirements.

The concept of capital at risk differs according to the basis for its measurement, and different target levels of capitalization are established:

- Regulatory Capital for Pillar 1 risks;
- overall Economic Capital for Pillar 2 risks, for the ICAAP process.

The regulatory capital and the overall Economic Capital differ in terms of their by definition and in terms of the coverage of the risk categories. The former derives from the formats laid down by the supervisory provisions and the latter from the identification of the significant risks for the Intesa VÚB Group and the consequent use of internal models measurement in relation to the exposure assumed.

Capital Management essentially involves the control of capital soundness through the careful monitoring of both the regulatory constraints (Basel 2 Pillar 1) and current and prospective operational constraints (Pillar 2) in order to anticipate any critical situations within a reasonable period of time and identify possible corrective actions for the generation or recovery of capital.

The processes of assessment of capital adequacy are therefore based on a "twin track" approach: Regulatory Capital for the purposes of compliance with the Pillar 1 requirements and overall Economic Capital for the purposes of the ICAAP process.

The VÚB Group assigns a primary role to the management and allocation of capital resources, also to run for the management of its operations. In this regard, the allocation of capital to the Business Units is established on the basis of their specific capacity to contribute to the creation of value, taking into account the level of return expected by the shareholders. To this end, internal systems are used to measure performance (EVA) on the basis of both the regulatory Regulatory capital Capital and the economic Economic Capital, in accordance with the criteria of the "use test" established by the supervisory provisions.

Verification of compliance with supervisory requirements and consequent capital adequacy is continuous and depends upon the objectives set out in the Business Plan.

The first verification occurs in the process of assignment of budget objectives: based on the growth trends expected for loans, other assets and income statement aggregates, the risks are quantified and their compatibility with compulsory capital ratios for the Bank and for the Group as a whole is assessed.

Compliance with capital adequacy is obtained via various levers, such as pay-out policy, definition of strategic finance operations (capital increase, issue of convertible bonds and subordinated bonds, disposal of non-core assets, etc.) and the management of loan policy on the basis of counterparty risk.

This dynamic management approach is aimed at identifying the risk capital raising instruments and hybrid capital instruments most suitable to the achievement of the objectives.

Compliance with the target levels of capitalization is monitored during the year and on a quarterly basis, taking appropriate actions, where necessary, for the management and control of the balance sheets aggregates.

A further step in the preventive analysis and control of the Group's capital adequacy takes place whenever extraordinary operations (such as acquisitions, disposals, joint ventures etc.) are resolved upon. In this case, on the basis of the information on the operation to be conducted, its impact on capital ratios is estimated and any necessary actions to ensure compliance with the requirement set forth by Supervisory Authorities are planned.

The VÚB Group attaches great importance to risk management and control as conditions for:

- guaranteeing that the Group structure is consistent with the risk tolerances of the various stakeholders, by combining sustainable value creation with a level of risk considered to be acceptable;
- ensuring the Group's capital and financial adequacy, to effectively safeguard business continuity and the public and social objectives of financial stability of intermediaries;
- enabling the transparent representation of the risk profile of its portfolios.

<sup>20</sup> NBS decree 15/2010 §1, section 11a)

The Economic Capital, defined as the maximum “unexpected” loss that the Group may incur over a period of one year, is a key measure for determining the Group’s financial structure and guiding its operations, ensuring the balance between risks assumed and shareholder return.

Consequently, when determining the risk tolerance considered to be acceptable, the Group’s objective is to ensure that its liabilities are covered over a period of 12 months with a 99.9% confidence level.

With regard to the objectives of financial stability, the Group’s aim is to ensure that risk is covered with a 99.9% confidence level, even under conditions of stress.

The Group sets out these general principles in policies, limits and criteria applied to the various risk categories and business areas with specific risk tolerance sub-thresholds, in an intricate framework of governance, control limits and procedures.

The risks identified, covered and incorporated within the economic capital are as follows:

- credit risk. This category also includes concentration risk, country risk and residual risks on credit recovery rates;
- market risk (trading book), including position, settlement and concentration risk on the trading book;
- operational risk, including legal risk;
- financial risk of the banking book, mainly represented by:
  - o interest rate and foreign exchange rate risk;
  - o risk on equity investments not subject to line by line consolidation;
  - o risk on real estate assets owned for whichever purpose;
  - o strategic risk;
  - o reputation risk;
  - o liquidity risk.

The level of absorption of economic capital is estimated on the basis of the current situation and also at a forecast level, based on the Budget assumptions and the projected economic scenario under ordinary and stress conditions. The capital position forms the basis for the business reporting and is submitted quarterly to the Management Board and the Supervisory Board, as part of the Group’s Risk report.

## **5.2 Quantitative disclosure<sup>21</sup>**

### **Capital requirements and capital ratios of the VUB Group**

2007 saw the entry into force of the Decree of the National Bank on bank’s own funds of financing and bank’s capital requirements and on securities dealers’ own funds of financing and securities dealers’ capital requirements (Decree of NBS no 4/2007) that adopt the provisions on the International convergence of capital measurement and capital standards (Basel 2). Within this framework, the Banking Group’s capital must represent at least 8% of the total of the weighted assets (total capital ratio) deriving from the typical risks of the banking and financial business (credit, counterparty, market and operational risks), weighted on the basis of the regulatory segmentation of the borrowing counterparties and taking into account the credit risk mitigation techniques.

As already discussed, for the calculation of credit and counterparty risk capital requirements, VUB Group, having received authorisation from the Supervisory Authority, uses the Foundation IRB approach for the Corporate segment from the report as at 28 February 2011. The Group is also proceeding with the development of the rating models for the other segments, to which the standard methods are applied, and the extension of the scope of companies for their application in accordance with the gradual rollout plan for the advanced approaches presented to the Supervisory Authority.

Banks must comply with capital requirements for market risks calculated on the whole trading book separately for the various types of risk: position risk on debt securities, settlement risk, and concentration risk. Moreover, with reference to the entire financial statements, foreign exchange risk and position risk on commodities must be calculated. The use of internal models to calculate the capital requirement for market risks is permitted.

With regard to operational risk, upon request of the parent company, VUB Bank as part of the Group request has received in February 2010, from relevant Supervisory authorities, approval for usage and thus adopted the Advanced Measurement Approach (AMA), for Operational Risk management and measurement. As such, VUB Group uses combination of Advanced Measurement Approach (for VUB Bank), and Standardized and Basic Indicator Approach (for Bank’s subsidiaries).

In addition to the Total capital ratio referred to above, other ratio is also used to assess capital base soundness: the Tier 1 capital ratio, represented by the ratio between Tier 1 capital and riskweighted assets.

<sup>21</sup> NBS decree 15/2010 §1, section 11b)



As at 30 June 2011 these ratios determined on the basis of the previous method (Basel 1) were respectively: Tier 1 ratio 12.35%, and Total capital ratio 10.73%.

**Total capital requirement for VUB Bank as at 30 June 2011 was as follows:**

	<b>Unweighted amounts</b>	<b>Weighted amounts</b>	<b>EUR thousand Requirements</b>
A Capital Requirements			
<b>A.1 Credit and counterparty risks</b>	<b>12,284,707</b>	<b>6,402,626</b>	<b>512,210</b>
1. Standard methodology	8,322,655	3,182,082	254,567
2. Internal models (IRB)	3,962,052	3,220,544	257,643
3. Securitisations			
<b>A.2 Market risk</b>			<b>6,153</b>
1. Standard methodology			3,627
2. Internal models			2,347
3. Concentration risk			-
4. Exposures risk (TB)			179
<b>A.3 Operational risk</b>			<b>41,706</b>
1. Basic indicator approach			-
2. Standardised approach			-
3. Advanced approach			41,706
<b>A.4 Other capital requirements</b>			
<b>A.5 Total capital requirements</b>			<b>560,069</b>
B. CAPITAL RATIOS (%)			
B.1 Core Tier 1			864,769
B.2 Tier 1 ratio			12.35
B.3 Total capital ratio			10.73

The tables below provide details of the Bank's different capital requirements as at 30 June 2011.

#### Capital requirement for VUB Bank for Credit Risk (Standardised Approach)

	EUR thousand
<b>Regulatory portfolio</b>	<b>Capital requirement</b>
Exposures to or secured by governments and central banks	-
Exposures to or secured by local authorities	4,549
Exposures to or secured by not for profit and public sector organisations	1,206
Exposures to or secured by multilateral development banks	-
Exposures to or secured by international organisations	-
Exposures to or secured by supervised institutions	4,713
Exposures to or secured by corporates	46,803
Retail exposures	95,136
Exposures secured by real estate property	78,622
Past due exposures	6,993
High-risk exposures	-
Exposures in the form of guaranteed bank bonds (covered bonds)	-
Short-term exposures to corporates	-
Exposures to UCITS	-
Other exposures	14,664
Securitised exposures	-
<b>Total Capital requirement for Credit Risk (Standardised Approach) 1</b>	<b>252,686</b>

The capital requirement for "counterparty risk" for the regulatory trading book as at 30 June 2011 is 1,881 thousand euro.

#### Capital requirement for Market Risk

	EUR thousand
	<b>Capital requirement</b>
FX risk and IR risk (Internal model)	2,347
FX risk (simple approach)	-
Specific risk	3,627
Exposures risk (TB)	179
<b>Total Capital requirement for Market Risk</b>	<b>6,153</b>

#### Capital requirement for Operational Risk

	EUR thousand
<b>Regulatory portfolio</b>	<b>Capital requirement</b>
Basic indicator approach	-
Standardized approach	-
Advanced Measurement Approach	41,706

## 6. Credit risk<sup>22</sup>

### 6.1 Qualitative Disclosure – General

#### Definitions of “non-performing loans”<sup>23</sup>

From September 2010 the VUB Group implemented the definitions of non-performing loans coming from the Harmonization project. The Harmonization project is driven by Intesa Sanpaolo with the goal to unify the definitions and categories of non-performing loans across the Intesa Sanpaolo foreign subsidiaries. The definition covers non-performing (past due, substandard, doubtful) loans as well as the restructured exposures. Definition of non-performing loans is based on delinquency (days past due - DPD) and materiality threshold of client (corporate clients) respectively of the loan (retail clients). Generally all credit receivables with delinquency higher or equal than 90 days and materiality threshold higher or equal than 5% of outstanding (corporate clients) respectively 50€ (retail clients) are considered as non-performing.

For regulatory reporting the Regulator definition on non-performing loans is followed.

Bank also monitors its portfolio based on the number of past due days. Portfolio is then divided between performing (= in bonis or zero days past due) and delinquent (split further into delinquency buckets for 30 days, i.e. 1-29, 30-59, etc.). As the bank adopted the Basel 2 default definition, the special focus is made on past due loans over 90 days, as 90 days past due status is one of the condition of default of client or transaction.

#### Watchlisted exposures

Obligors with on and off-balance sheet exposures in a temporary situation of objective difficulty which may be expected to be remedied within a reasonable period of time regardless they delinquency status are put on watchlist. Triggers for watchlist entering are set in internal guidelines.

#### Restructured exposures

On and off-balance sheet exposures for which a bank as a result of the deterioration of the obligor's financial situation, agrees to change/amend the original terms and conditions (e.g. the maturity). Rules for proving of deterioration of the obligor's financial situation is set in internal guidelines. According to the Harmonization project only those exposures are considered as restructured where the restructuring brings the economical loss, i.e. net present value of the restructuring is negative.

#### Description of the methods adopted to calculate the adjustments (impairments)<sup>24</sup>

All credit assets are on monthly basis subject to the impairment test to assess whether there is objective evidence to consider that the carrying value of these assets is not fully recoverable.

Individual impairment is calculated on an individual basis for financial assets that have a specific evidence of losses, collective impairment (provisions and reserves) for financial assets which do not qualify for the individual impairment.

For individual impairment qualify credit assets which meet condition of objective evidence of impairment and trigger for significant exposure. Definition of objective evidence of impairment is based on IAS 39 definition (significant financial difficulty of the obligor, breach of contract such as default or delinquency or high probability of obligor's bankruptcy)

The methodology for measuring the loss from individually assessed impairment requires the use of estimates for:

- The expected amount to be recovered from the asset;
- The expected amount to be recovered from the utilization of any collateral / guarantee, less costs for obtaining and selling the collateral;
- The expected timing to recover the asset and the collateral.

The amount of loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the loan's original effective interest rate (i.e. the effective interest rate computed at initial recognition).

Credit assets which do not meet the condition of objective evidence of impairment and/or the trigger for significant exposure are subject to collective assessment of impairment – provisions (for on balance sheet) or reserves (for off balance sheet). Collective assessment of impairment requires the grouping of financial assets on the basis of similar credit risk characteristics that are indicative of the obligor's ability to pay all amounts due according to the contractual terms. On this basis, the bank will identify the historical series of default data and apply systems to recognize loan losses. The bank adopted three methodologies dependent on the ratings, data quantity, quality and time series: BASEL II IRB approach (PD x LGD x EAD), minimal requirements and Markov chains methodology.

<sup>22</sup> NBS decree 15/2010 §1, section 12)

<sup>23</sup> NBS decree 15/2010 §1, section 12a)

<sup>24</sup> NBS decree 15/2010 §1, section 12b)

**Write-Off Policy**

The Bank writes off a loan or security balance (and any related allowances for impairment losses) when it determines that the loans or securities are uncollectible. As the standard, the Bank considers the credit balances to be uncollectible based on the past due days. Since the beginning of 2008 the write-off policy has been changed from 180 to 1,080 days past due. Thus receivables are no longer written off and sold after 180 days past due, but are collected by external collection agencies until they qualify for write-off and tax deductibility.

The credit balance can be written off earlier than defined in the conditions described above if there is evidence that the receivable cannot be collected. The write-off of such receivables is subject to the approval of the Chief Risk Officer.

**6.2 Quantitative disclosure – General**
**Overall credit exposure of VUB Bank by risk class as at 30 June 2011 <sup>25</sup>**

		Amortized cost	Impairment losses	EUR thousand Carrying amount
<b>Banks</b>				
	Performing	669,520	(68)	669,452
	Doubtful	317	(151)	166
		<u>669,837</u>	<u>(219)</u>	<u>669,618</u>
<b>Sovereigns</b>				
	Performing	96,200	(163)	96,037
	Past due	2,647	(2)	2,645
	Substandard	1,150	(79)	1,071
	Doubtful	295	(102)	193
		<u>100,292</u>	<u>(346)</u>	<u>99,946</u>
<b>Corporate</b>				
	Performing	2,751,577	(31,545)	2,720,032
	Past due	223	(98)	125
	Restructured	18,638	(4,202)	14,436
	Substandard	93,914	(27,096)	66,818
	Doubtful	37,161	(20,811)	16,350
		<u>2,901,513</u>	<u>(83,752)</u>	<u>2,817,761</u>
<b>Retail</b>				
	Performing	3,708,626	(67,372)	3,641,254
	Past due	29,271	(10,381)	18,890
	Substandard	22,255	(9,282)	12,973
	Doubtful	121,550	(71,229)	50,321
		<u>3,881,702</u>	<u>(158,264)</u>	<u>3,723,438</u>
<b>Securities</b>				
	Performing	2,856,647	(300)	2,856,347
	Substandard	-	-	-
		<u>2,856,647</u>	<u>(300)</u>	<u>2,856,347</u>

<sup>25</sup> NBS decree 15/2010 §1, section 12c)

**Overall credit exposure of VUB Bank by delinquency of payments as at 30 June 2011**

	Amortized cost	Impairment losses	EUR thousand Carrying amount
<b>Banks</b>			
No delinquency	669,520	(68)	669,452
Over 181 days	317	(151)	166
	<u>669,837</u>	<u>(219)</u>	<u>669,618</u>
<b>Sovereigns</b>			
No delinquency	94,444	(263)	94,181
1 – 30 days	4,527	(4)	4,523
31 – 60 days	140	-	140
61 – 90 days	51	-	51
91 – 180 days	375	(41)	334
Over 181 days	755	(38)	717
	<u>100,292</u>	<u>(346)</u>	<u>99,946</u>
<b>Corporate</b>			
No delinquency	2,841,032	(58,277)	2,782,755
1 – 30 days	9,879	(2,078)	7,801
31 – 60 days	5,542	(558)	4,984
61 – 90 days	1,008	(556)	452
91 – 180 days	2,885	(473)	2,412
Over 181 days	41,167	(21,810)	19,357
	<u>2,901,513</u>	<u>(83,752)</u>	<u>2,817,761</u>
<b>Retail</b>			
No delinquency	3,523,349	(55,056)	3,468,293
1 – 30 days	133,463	(6,870)	126,593
31 – 60 days	32,205	(3,042)	29,163
61 – 90 days	21,889	(2,809)	19,080
91 – 180 days	31,172	(11,146)	20,026
Over 181 days	139,624	(79,341)	60,283
	<u>3,881,702</u>	<u>(158,264)</u>	<u>3,723,438</u>
<b>Securities</b>			
No delinquency	<u>2,856,647</u>	<u>(300)</u>	<u>2,856,347</u>

**Credit exposures of VUB Bank by geographical area as at 30 June 2011<sup>26</sup>**

	EUR thousand		
	Amortized cost	Impairment losses	Carrying amount
Europe			
Due from banks	641,019	(196)	640,823
Loans and advances to customers:			
Sovereigns	100,292	(346)	99,946
Corporate	2,901,513	(83,752)	2,817,761
Retail	3,879,417	(158,219)	3,721,198
HTM and AFS securities	<u>2,851,278</u>	<u>(118)</u>	<u>2,851,160</u>
	<u>10,373,519</u>	<u>(242,631)</u>	<u>10,130,888</u>
North America			
Due from banks	28,664	(23)	28,641
Loans and advances to customers:			
Retail	658	(14)	644
HTM and AFS securities	<u>5,369</u>	<u>(182)</u>	<u>5,187</u>
	<u>34,691</u>	<u>(219)</u>	<u>34,472</u>
Asia			
Due from banks	69	-	69
Loans and advances to customers:			
Retail	<u>832</u>	<u>(30)</u>	<u>802</u>
	<u>901</u>	<u>(30)</u>	<u>871</u>
Rest of the World			
Due from banks	85	-	85
Loans and advances to customers:			
Retail	<u>795</u>	<u>(1)</u>	<u>794</u>
	<u>880</u>	<u>(1)</u>	<u>879</u>

**Net credit exposures of VUB Bank by industry sector as at 30 June 2011<sup>27</sup>**

	EUR thousand				
	Banks	Sovereigns	Corporate	Retail	Securities
Agriculture	-	-	47,432	27,930	-
Construction	-	-	133,074	15,730	-
Consumers	-	-	-	3,532,594	-
Energy and water supply	-	-	265,894	1,124	-
Financial services	669,617	-	409,349	604	30,194
Government	-	87,865	-	-	2,824,453
Manufacturing	-	-	394,819	28,634	-
Professional services	-	-	83,201	9,051	-
Real estate	-	-	411,268	7,788	-
Retail & Wholesale	-	-	647,083	65,698	-
Services	-	-	116,940	13,844	-
Transportation	-	12,020	256,345	7,799	-
Other	1	61	52,356	12,642	1,700

<sup>26</sup> NBS decree 15/2010 §1, section 12d)

<sup>27</sup> NBS decree 15/2010 §1, section 12e)

**Changes in adjustments of VUB Group loans for 6 months ended 30 June 2011<sup>28</sup>**

	Performing loans	Substandard loans	EUR thousand Bad / Doubtful loans
<b>A. Gross exposure as at 1 January</b>	6,344,897	189,014	220,962
<b>B. Current year movement (+)</b>	3,056,461	162,084	69,252
B1. From performing loans	-	127,534	580
B2. From substandard loans	50,295	-	51,383
B3. From bad and doubtful loans	6,637	21,353	-
B4. Other increases	2,999,529	13,197	17,289
<b>C. Current year movements (-)</b>	2,606,927	131,789	72,064
C1. To performing loans	-	50,295	6,637
C2. Write offs	27	442	26,604
C3. Recoveries	-	-	-
C4. Sales	-	782	4,452
C5. To substandard loans	127,534	-	21,353
C6. To bad and doubtful loans	580	51,383	-
C7. Other decreases	2,478,786	28,887	13,018
<b>D. Final gross exposure</b>	6,794,431	219,309	218,150
<b>E. Specific provisions as at 1 January</b>	114,680	58,997	143,521
<b>F. Current year movements (+)</b>	29,378	73,846	68,536
F1. From performing loans	-	17,708	535
F2. Write down of loans	21,521	37,082	32,566
F3. From substandard loans	6,130	-	28,878
F4. From bad and doubtful loans	890	16,441	-
F5. Other increases	837	2,615	6,557
<b>G. Current years movements (-)</b>	30,559	50,647	75,495
G1. To performing loans	-	6,130	890
G2. Write ups	91	12,787	26,818
G3. Write offs	1	199	23,002
G4. Recoveries	12,061	886	3,967
G5. Sales	-	782	3,752
G6. To substandard loans	17,708	-	16,441
G7. To bad and doubtful loans	535	28,878	-
G8. Other decreases	163	985	625
<b>H. Total specific provisions</b>	113,499	82,196	136,562
<b>I. Net exposure at the end of period</b>	6,680,932	137,113	81,588

**Movement of impairment losses of VUB Group for 6 months ended 30 June 2011**

	1 Jan 2011	Creation/ (Reversal)	FX gains	Other	EUR thousand 30 June 2011
Due from banks	151	68	-	-	219
Loans and advances to customers	317,198	9,691	217	(1,793)	325,313
Held-to-maturity investments	249	51	-	-	300
Property and equipment	770	63	-	-	833
Non-current assets held for sale	1,272	-	-	(1,272)	-
Other assets	16,625	(285)	29	(1,159)	15,210
	336,265	9,588	246	(4,224)	341,875

<sup>28</sup> NBS decree 15/2010 §1, section 12i)

**Exposures by residual contractual maturity for VUB Bank as at 30 June 2011** <sup>29</sup>

	EUR thousand						
	Up to 1 month	1 to 3 months	3 months to 1 year	1 to 5 years	Over 5 years	Not specified	Total
<b>Financial assets</b>							
Cash and balances with central banks	187,659	-	-	-	-	-	187,659
Due from banks	147,214	2,154	447,684	54,985	17,483	98	669,618
Financial assets held for trading	-	24,793	116,997	48,545	-	-	190,335
Available-for-sale financial assets	1,753	1,968	141,724	1,029,244	375,613	639	1,550,941
Loans and advances to customers	389,232	597,279	1,183,291	1,723,626	2,703,052	44,665	6,641,145
Held-to-maturity investments	1,572	-	165,212	425,918	522,487	(118)	1,115,071
Associates and jointly controlled entities	-	-	-	-	-	113,295	113,295
	<u>727,430</u>	<u>626,194</u>	<u>2,054,908</u>	<u>3,282,318</u>	<u>3,618,635</u>	<u>158,579</u>	<u>10,468,064</u>
<b>Financial liabilities</b>							
Deposits from central and other banks	(381,278)	(10,778)	(7,502)	(33,472)	(30,107)	-	(463,137)
Deposits from customers	(5,166,347)	(458,208)	(741,336)	(1,200,836)	(42,135)	-	(7,608,862)
Debt securities in issue	(4,730)	(4,552)	(233,729)	(815,302)	(487,878)	-	(1,546,191)
	<u>(5,552,355)</u>	<u>(473,538)</u>	<u>(982,567)</u>	<u>(2,049,610)</u>	<u>(560,120)</u>	<u>-</u>	<u>(9,618,190)</u>
<b>Net position of financial instruments</b>	<b>(4,824,925)</b>	<b>152,656</b>	<b>1,072,341</b>	<b>1,232,708</b>	<b>3,058,515</b>	<b>158,579</b>	<b>849,874</b>
Cash inflows from derivatives	893,453	297,429	1,824,268	1,370,743	178,250	-	4,564,143
Cash outflows from derivatives	(896,591)	(299,460)	(1,821,802)	(1,372,828)	(167,431)	-	(4,558,112)
<b>Net position from derivatives</b>	<b>(3,138)</b>	<b>(2,031)</b>	<b>2,466</b>	<b>(2,085)</b>	<b>10,819</b>	<b>-</b>	<b>6,031</b>
<b>Total net position</b>	<b>(4,828,063)</b>	<b>150,625</b>	<b>1,074,807</b>	<b>1,230,623</b>	<b>3,069,334</b>	<b>158,579</b>	<b>855,905</b>

<sup>29</sup> NBS decree 15/2010 §1, section 12f)



### 6.3 Qualitative disclosure – portfolios subject to STD approach<sup>30</sup>

For the determination of risk weighting under standardised approach, VUB bank adopts ISP methodology, which uses the ratings of the following external agencies:

- Fitch Ratings Ltd;
- Moody's Investors Service Limited;
- Standard & Poor's a division of The McGraw-Hill Companies, Inc.;

Bank applies ratings for the following segments:

- Institutions
- Governments and central banks
- Corporates

When determining the capital requirements, if there are two ratings for the same customer, the most prudential of the two is used, and when three ratings are available, the middle rating is adopted.

### 6.4 Qualitative disclosure – portfolios subject to IRB approach

#### The rollout plan for the internal models

Vseobecna Uverova Banka presented on December 30th, 2009 the application for the use of FIRB on Corporate exposures, authorization received on December 2010 and February 2011.

On December 2011 VUB is expected to apply for the AIRB approach (LGD) on Corporate exposures, during second semester 2012 for AIRB based on EAD internal estimates and during first semester 2012 for the IRB Mortgage application; as far as Retail exposures are concerned the deadline is first semester 2013; applications for Banks and Public Administrations exposures will be forwarded during second semester 2012;

#### Description of the structure, use, management processes and control mechanisms of the internal rating systems of the Corporate segment

##### Structure of the internal rating systems (PD)

The main features of the rating systems used are as follows:

- the rating is determined at counterparty level;
- the definition of default is established as an internal procedure of the Bank which takes into account all regulatory requirements., Classification of the loans is treated separately within Harmonisation project driven by ISP;
- the length of the past series used for the development and calibration of the models has been determined on the basis of a trade-off between the need to cover a broad time horizon and the need to be forward looking at available data;
- the segmentation of the rating models has been determined in accordance with both legislation and process and regulatory criteria;
- within the segmentation identified, uniform models have been used as far as possible,
- the models incorporate financial, behavioural and qualitative components. Possibility of human inputs (override) is also allowed. The choice of giving the role to the human component enables the rating models to take account of all the information available, including the latest updates or data that would be difficult to incorporate into an automated model;
- the rating is reviewed at least once a year or in the case of recommendation of the validation unit

##### Use of the rating systems (PD and LGD)

The ratings are decisive in the process of granting credit and its monitoring and management, and also in pricing, the financial statement processes, the calculation of economic capital, value governance, and reporting, as described below.

##### Credit granting

The granting of credit involves the use of the rating as an essential reference for the various phases of the process of approving a line of credit for a counterparty.

<sup>30</sup> NBS decree 15/2010 §1, section 13a-d)

In particular, the rating determines:

- the assignment of the Credit Strategies and Rules for the granting and managing of loans, which govern the procedures the Bank intends to adopt in assuming risk towards its customers, with the aim of promoting the balanced growth of loans to counterparties of the highest standing, and regulating the issue of credit to customers with lower credit quality, also directing them towards lines of credit with higher levels of guarantees;
- the exercise of the powers assigned, where the PD is among the main drivers. The method adopted allows the approval limits to be tailored to the customer's level of risk, permitting their extension for low risk customers and progressively transferring the decision concerning the higher risk customers to the senior decision-making bodies.

#### Credit monitoring and management

Customer credit risk is continuously monitored. In particular, individual assessment and / or transfer to Workout Department take place to positions who show more or less severe signs of difficulty with the possible impairment of the quality of the risk assumed. The positions are intercepted monthly on the basis of several indicators. The activities involve the re-examination of the positions intercepted via the updating of the rating, the adjustment, if necessary, of the credit policies, and the establishment of operational procedures aimed at minimising the risk.

The PD is calculated centrally on a monthly basis, and is capable of capturing the changes in the counterparty's credit rating because it is able to make use of updated information, both financial and behavioural.

#### Pricing

The Group calculates the correct pricing of credit risk. This tool can quantify the minimum spread with respect to the internal rate of transfer of funds that the business must implement in order to ensure the coverage of the expected loss, the cost of capital and all the items that enable the generation of value.

#### Financial Statement Processes

The ratings (PD) contribute to the preparation of the Financial Statements through: the collective valuation of performing loans and transforming the expected loss into incurred loss in accordance with the IAS/IFRS

#### Calculation of economic capital and value governance

In accordance with the provisions of the Pillar 2, the methods used to estimate the Economic Capital are based on internal rating models (for both the PD and the LGD component). Through the regulatory and economic capital, the internal ratings contribute to the determination of the Group's value creation during both the assignment of targets to the Business Units and the operational performance measurement.

#### Reporting

The rating form the basis of the management reporting and are spread across the risks of the loan portfolio. For the management reporting, the Risk Management Department produces the Credit Risk Report on monthly basis that provides an overall view of the Group's risk position at the end of the respective month

#### **Control and auditing of the rating systems**

Validation is required by Basel II as a component of the overall management of internal risk measurement systems, and a precondition for introduction of advanced risk measurement systems. More specifically, validation is performed both within the adoption of internal systems, for the purpose of regulatory authorization, and during the process of ongoing/continuous monitoring of authorized systems.

In charge of validation on internally developed risk measurement and management systems is sub-department Capital Management and Validation. From organizational point of view the sub-department is independent from the function performing internal audit on the systems.

The responsibilities of sub-department Capital Management and Validation include:

- carrying out all procedures and activities within the validation process in order to assess the adequacy and quality of the internal risk measurement systems, i.e. systems compliance with regulatory requirements, specific operational needs of the bank and evolution in the context of business;
- performing internal validation process on internal systems, in line with the rules established by the Parent Company in terms of validation definition, scope, standards to be adopted by VUB Group;
- preparing validation reports with opinion on the level of adequacy of the risk management and measurement systems in terms of performance, functionality, effective use, and providing recommendations / proposals for system changes resulting from the validation activities;
- evaluating implemented validation recommendations and removal of system deficiencies identified throughout the validation process;
- preparing annual validation reports identifying areas for improvement of the approved internal risk measurements system;
- providing disclosure of validation findings to the Parent Company Internal Validation Unit, the VUB development functions, governing bodies and internal Audit and Control Department ("IACD").

## Description of the regulatory Corporate segment internal rating systems (PD)

The regulatory Corporate segment consists of companies or groups of companies with exposure of the Banking group of over 1 million euro or with consolidated revenue of over 1 million euro.

Risk measurement uses rating models which are differentiated according to the obligor's segment (Large Corporate, Real Estate, Project Finance, Small and Medium Enterprises, Small Business, Retail). These models make it possible to summarise the credit quality of the counterparty in a measurement, the rating which reflects the probability of default over a period of one year.

Approved internal rating model present the following characteristics:

- **Corporate Credit Model:** the model, estimated through a shadow rating approach (i.e. using the agency rating as a target estimation variable instead of the performing/default status) as the number of defaults on this segment is not sufficient to develop a default model. Model is composed by a quantitative module, which incorporates balance sheet data, and a qualitative module (a questionnaire), which covers two analysis areas (sector and market area and specific debtor characteristic area). Output of quantitative module and of each of the two parts of the qualitative module is a score; the three scores are simultaneously integrated through a logistic regression. The calibration takes place at the integrated score level, so that the latter is transformed in the probability of default through an exponential function. The PD is thus obtained and mapped on an internal master scale of 21 rating grades (20 grades pertaining to performing clients and 1 grade to clients in default)
- **SME Credit Model:** the model has been developed using VUB internal data through logistic regression. The model is composed by the following modules:
  - Application rating composed by Soft Fact rating, covering the basic characteristics of the economic subject, and Financial rating, covering the financial profile of the economic subject, further divided into single and double entry bookkeeping
  - Behavioural rating, covering the account and loan behaviour of the client. This rating is computed regularly on the monthly basis.
  - Computed rating (Pre-computed rating), which is the result of the integration between application and behavioural rating with application of predefined automatic rules.
  - Final rating, which is the final result after application of override and/or expert rules. Any time when is available some new information affecting the Computed rating (either in the Financial rating, Soft Fact rating or expert rules), it is recomputed (taking into account also the most recent results of Behavioural rating).

The attribution of rating is centralized and fully automated. Model uses rating scale consisting of 16 rating grades (15 grades pertaining to performing clients and 1 grade to clients in default)

- **The Specialised Lending models:** the Specialised Lending segment is covered by the model for Project Finance and the RED (Real Estate Development) model for the real estate development initiatives.
  - **Project Finance Model:** The Project Finance model consists of a statistical module, which unlike the standard models is based on a Monte Carlo simulation of the future cash flows, and therefore looks at prospective information as opposed to historical data, generating a value of expected loss (PD x LGD) as an output, and of a qualitative model, which determines the classification of the project based on the slotting approach.  
The Expected Loss resulting from the statistical module is integrated with a slotting assessment by means of a coherency matrix, with the support of an opinion provided by the analyst.
  - **The Real Estate Development (RED) model:** The RED model is an expert based model, developed on the basis of the experience of credit analysts and calibrated taking into account the quantitative information available. For this segment there are currently not enough defaults or other target variables to enable a fully statistical approach. It consists of a questionnaire compiled by the manager, partly through answers to qualitative questions and partly by entering numeric data, and is split into:
    - a quantitative section, which provides a quantitative rating;
    - a qualitative section, which produces a notching of the quantitative rating (overall rating)

## 6.5 Quantitative disclosure – portfolios subject to STD approach and equity exposures subject to IRB approach

Distribution of exposures by credit quality step by exposure class as at 30 June 2011 - VUB Bank<sup>31</sup>:

Regulatory portfolio	Exposure with credit risk mitigation	EUR thousand											
		Exposure without credit risk mitigation									other	Total	
		0%	10%	20%	35%	50%	75%	100%	150%	200%			
Exposures to or secured by governments and central banks	3,205,971	2,805,649	-	-	-	-	-	-	-	-	-	-	2,805,649
Exposures to or secured by local authorities	142,854	-	-	-	-	142,855	-	-	-	-	-	-	142,855
Exposures to or secured by not for profit and public sector organisations	16,357	-	-	-	-	-	-	16,357	-	-	-	-	16,357
Exposures to or secured by multilateral development banks	-	-	-	-	-	-	-	-	-	-	-	-	-
Exposures to or secured by international organisations	-	-	-	-	-	-	-	-	-	-	-	-	-
Exposures to or secured by supervised institutions	122,949	-	-	7,782	-	518,874	-	-	-	-	-	-	526,656
Exposures to or secured by corporates	698,291	-	-	-	-	-	-	698,315	-	-	-	-	698,315
Retail exposures	1,903,067	-	-	-	-	-	1,904,438	-	-	-	-	-	1,904,438
Exposures secured by real estate property	2,367,779	-	-	-	1,935,095	-	432,508	176	-	-	-	-	2,367,779
Past due exposures	80,230	-	-	-	-	-	-	65,884	14,352	-	-	-	80,236
High-risk exposures	-	-	-	-	-	-	-	-	-	-	-	-	-
Exposures in the form of guaranteed bank bonds (covered bonds)	-	-	-	-	-	-	-	-	-	-	-	-	-
Short-term exposures to corporates	-	-	-	-	-	-	-	-	-	-	-	-	-
Exposures to UCITS	-	-	-	-	-	-	-	-	-	-	-	-	-
Other exposures	272,964	78,404	-	10,554	-	-	-	179,219	-	-	-	-	268,177

<sup>31</sup> NBS decree 15/2010 §1, section 13e)

Equity exposures subject to IRB approach (simple risk weight approach) as at 30 June 2011 – VUB bank<sup>32</sup>

	EUR thousand
<b>Regulatory portfolio</b>	<b>Exposure value</b>
Private equity exposures in sufficiently diversified portfolios - 190%	-
Exchange-traded equity exposures - 290%	-
Other equity exposures - 370%	643
<b>Total</b>	<b>643</b>

#### 6.6 Quantitative disclosure – portfolios subject to IRB approach

As at 30 June 2011, foundation IRB approach for calculation capital for credit risk is used only in VUB bank (including Prague branch) for Corporate regulatory segment. Other subsidiaries will be included according to the roll out plan.

Exposure Values by regulatory portfolio (Foundation IRB approach) as at 30 June 2011<sup>33</sup> are shown in the table below.

	EUR thousand
<b>Regulatory portfolio</b>	<b>Exposure value</b>
Large corporates	1,929,905
SME (Small and Medium enterprises)	1,189,626
Specialized lending	841,878
<b>Total credit risk (IRB)</b>	<b>3,961,409</b>

<sup>32</sup> NBS decree 15/2010 §1, section 14

<sup>33</sup> NBS decree 15/2010 §1, section 15d)

Breakdown of exposures by exposure class and PD class as at 30 June 2011<sup>34</sup>

Regulatory portfolio	Rating class	EUR thousand			
		Central PD %	Exposure Value	Average Risk Weight %	Average LGD %
<b>Exposures to or secured by corporates</b>					
Large corporates	I1E	0.05	5,000	21	45
	I1F	0.07	243,016	25	45
	I2	0.10	258,472	31	45
	I3	0.15	199,060	40	45
	I4	0.22	183,448	49	45
	I5	0.33	184,555	60	45
	I6	0.50	26,109	73	45
	M1	0.74	80,365	87	45
	M2	1.10	276,725	101	45
	M3	1.64	153,617	115	45
	M4	2.45	174,959	125	45
	R1	3.66	62,287	144	45
	R2	5.46	31,800	163	45
	R3	8.15	31,750	190	45
	R4	12.15	8,136	218	45
	R5	18.13	-	-	45
	D(default)	100.00	10,606	-	45
			<u>1,929,905</u>		
SME (Small and Medium enterprises)	I1	0.07	1,593	21	45
	I2	0.10	18,800	26	45
	I3	0.15	42,368	29	45
	I4	0.22	39,063	41	45
	I5	0.33	92,832	51	45
	I6	0.50	66,342	61	45
	M1	0.74	79,595	71	45
	M2	1.10	110,406	82	45
	M3	1.64	115,330	93	45
	M4	2.45	135,533	104	45
	R1	3.66	142,024	119	45
	R2	5.46	133,461	126	45
	R3	8.15	55,708	151	45
	R4	12.15	44,778	176	45
	R5	18.13	70,168	190	45
	D(default)	100.00	41,625	0	45
			<u>1,189,626</u>		
Specialized lending	I1-I5	-	-	-	-
	I6	0.50	3,830	58	45
	M1	0.74	60,542	69	45
	M2	1.10	13,163	79	45
	M3	1.64	74,091	99	45
	M4	2.45	103,273	114	45
	R1	3.66	351,069	115	45
	R2	5.46	81,691	123	45
	R3	8.15	73,728	143	45
	R4	12.15	14,376	168	45
	R5	18.13	44,271	194	45
	D(default)	100.00	21,844	0	45
			<u>841,878</u>		

<sup>34</sup> NBS decree 15/2010 §1, section 15e)

## 7. Risk mitigation techniques<sup>35</sup>

### 7.1 Qualitative disclosures

#### **Policies and processes for collateral evaluation and management**

The bank's collateral policy is an integral and indispensable part of the credit risk management and credit risk mitigation for VUB Group. Collateral is used primarily to provide the bank with the means for repayment of an exposure in the event of default by the borrower.

Collateral management policy includes the following:

- The establishment and maintenance of collateral policy comprising types of collateral taken by the Bank, the legal documentation used by the Bank to secure its right to this collateral in the event of a default and the valuation of this collateral at origination. These aspects of collateral management are addressed in this policy document;
- The relevant and proper perfection and registration of collateral to secure the bank's right to collateral in the event of default by the borrower;
- The regular monitoring and re-valuation of collateral held by the bank during the life of the exposure;
- The analysis, monitoring and review of realization rates achieved by Recovery Department activities in order to assess the effectiveness of the collateral policy as a risk mitigant, i.e. that the impact of the policy reduces the net credit loss suffered by the bank as a result of its lending activities across all segments and products;

The principal objective of collateral management policy is to clearly set up rules for a common and standard set of collateral types used by the bank in its lending activities. The rules, as the minimum, describe and state:

- Conditions for legal enforceability;
- Conditions for the process of valuation and the maximum values accepted by the bank at origination for the certain types of collaterals; and
- Conditions for the process of revaluation.

The bank's collateral management policy is implemented further through the issuance of product programs, which determine the type, form and coverage ratio of collateral appropriate to each product within a customer segment. The collateral requirements will reflect principally the rating of the obligor, the exposure amount and the maturity of the exposure.

Initial collateral evaluation is done as a part of the underwriting process, i.e. at the moment of granting of credit. This evaluation is based on the actual value, namely the market value, or, otherwise the realisable value. The resulting value is then multiplied by a haircut percentage rates, which are different according to type of collateral. The evaluation is done by external or internal specialist (depending on the type of collateral) and in case of real estate then supervised by internal expert. The enforcement of collateral is in case of obligor's default performed by Recovery department.

The presence of collateral does not grant exception from a complete assessment of the credit risk, which is mainly concentrated on borrower's ability to fulfil conditions for credit granting (i.e. to repay the loan), irrespective of the proposed type of collateral.

However, under certain conditions (type of obligor, assigned rating, and type of credit facility) the collateral has an impact, as the mitigating factor, on the determination of the conditions of the deal.

Generally bank accepts the following types of collateral:

- cash collateral (receivables from deposit accounts)
- pledge on securities (bonds, treasury bills, depository receipts, depository certificates, etc.)
- pledge on shares listed on regulated markets
- pledge on the managed portfolios (private banking)
- pledge on investment fund quotas
- pledge on bonds and warrants
- guarantees (states, banks, other financial institutions)
- guarantees (non-financial institutions)
- pledge on real estate property
- pledge on movable assets
- pledge on receivables
- pledge on inventories
- life insurance policies vinculation
- others (letter of comfort, execution title)

<sup>35</sup> NBS decree 15/2010 §1, section 21a-e)

Bank defines precisely in internal rule which type of risk mitigation tools are not acceptable for the bank, and which haircut is applied for the accepted types in order to reach the value accepted by the bank.

For mortgage collateral separate process and methods are set in order to ensure the proper evaluation, monitoring and re-evaluation of the value of properties accepted as collateral. At the moment of mortgage granting the property is evaluated by external expert and then the appraisal is supervised by internal expert (supervisor). External expert must be included on the official list of professionals for real estate evaluation. Bank monitors quality of work of the experts on individual basis.

For some cases (depending on the transaction amount and type of collateral) the bank offers to client option to process only internal evaluation. The general value set by internal appraisal is then considered as the value accepted by the bank. Bank issued the Internal procedure in order to ensure that the standards and valuation criteria are uniform and the value of property is calculated clearly and transparently on the prudential basis. The value of property under construction is monitored on the ongoing basis by internal specialist who performs inspections, verify the progress of construction and prepare technical reports for loan disbursement for transactions on a work progress basis.

The value of pledged properties is regularly monitored on the portfolio basis. The property value is updated in the event of limitation or splitting of the mortgage, of damage of the property and in any case regularly at least once in three years (annual basis planned). Regular re-evaluation is done on the portfolio basis using statistical techniques based on the bank data and enhanced by the available data from Slovak market.

To cover the residual risks, the obligor is required to provide an insurance policy against damage, issued by insurance companies that have an agreement with or are approved by the bank.

#### **The main types of guarantor and credit derivative counterparty and their creditworthiness**

The bank did not enter into any credit derivative transaction.

#### **Information about market or credit risk concentration under the credit risk mitigation tools used**

Bank does not have any concentration under used credit risk mitigation tools. Given the fact that retail mortgages are the biggest portfolio of the bank, the majority of collateral represent the pledge on real estates. There are no particular concentrations on the individual obligor or geographical area level, bank sets the specific limit on concentration which is monitored on monthly basis.

#### **7.2 Quantitative disclosure – VUB Bank <sup>36</sup>**

Regulatory portfolio	EUR thousand	
	Collateral	Guarantees or credit derivatives
Exposures to or secured by governments and central banks	-	-
Exposures to or secured by local authorities	1	-
Exposures to or secured by not for profit and public sector organisations	-	-
Exposures to or secured by multilateral development banks	-	-
Exposures to or secured by international organisations	-	-
Exposures to or secured by supervised institutions	-	3,385
Exposures to or secured by corporates	24	-
Retail exposures	828	542
Exposures secured by real estate property	-	-
Past due exposures	6	-
High-risk exposures	-	-
Exposures in the form of guaranteed bank bonds (covered bonds)	-	-
Short-term exposures to corporates	-	-
Exposures to UCITS	-	-
Other exposures	-	-
Securitizations	-	-

<sup>36</sup> NBS decree 15/2010 §1, section 21f-g)



## 8. Counterparty risk

Counterparty risk is a specific type of credit risk and represents the risk of a counterparty in a transaction defaulting before the final settlement of the cash flows involved in the transaction.

Counterparty risk is calculated for the following categories of transactions:

- over-the-counter (OTC) financial and credit derivatives;
- Securities Financial Transactions -SFTs (e.g. repurchase agreements);
- transactions with medium to long-term settlement.

The framework provides for the uniform treatment of counterparty risk regardless of the portfolio in which the exposures have been classified (the banking and regulatory trading books are both subject to capital requirements for counterparty risk). For the purposes of reducing the amount of the exposures, recognition of various types of contractual netting arrangements (“Master netting agreements”) is permitted, subject to compliance with statutory requirements.

For regulatory reporting purposes the Group currently uses the “mark-to-market” approach for the calculation of the exposures subject to counterparty risk for OTC financial and credit derivatives, whereas for repurchase agreements it considers the guarantee in securities as financial collateral, directly reducing the value of the exposure (“comprehensive” method).

The counterparty risk that affects the types of transactions referred to above generates an exposure corresponding to their positive fair value plus the future credit exposure (add-ons, namely the percentage value applied to the notional amount of the derivative). These add-ons differ depending on the residual maturity of the transaction and the type of underlying risk (interest rate, equity, exchange, etc.).

**Over the counter financial derivatives: positive fair value – counterparty risk as at 30 June 2011**

	EUR thousand							
	IR derivatives gross amount	IR derivatives Fair value	Equity derivatives gross amount	Equity derivatives Fair value	FX derivatives gross amount	FX derivatives Fair value	Other derivatives gross amount	Other derivatives Fair value
A. Trading book for supervisory purposes	-	-	-	-	-	-	-	-
A1. Governments and central banks	-	-	-	-	-	-	-	-
A2. Other public entities	-	-	-	-	-	-	-	-
A3. Banks	2401	22	6	1	265	4	1	-
A4. Financial institutions	116	2	-	-	69	2	-	-
A5. Insurance companies	-	-	-	-	-	-	-	-
A6. Non-financial companies	216	4	-	-	155	13	-	-
A7. Other counterparties	-	-	-	-	15	-	-	-
B. Banking book	-	-	-	-	-	-	-	-
B1. Governments and central banks	-	-	-	-	-	-	-	-
B2. Other public entities	-	-	-	-	-	-	-	-
B3. Banks	389	3	17	6	85	14	-	-
B4. Financial institutions	-	-	-	-	-	-	-	-
B5. Insurance companies	-	-	-	-	-	-	-	-
B6. Non-financial companies	-	-	-	-	-	-	-	-
B7. Other counterparties	-	-	-	-	-	-	-	-

## 9. Market risks: disclosures for banks using the internal models approach (IMA) for position risk and foreign exchange risk.<sup>37</sup>

### 9.1 Qualitative disclosure

#### Value at Risk (VaR)

The analysis of market risk profiles relative to the trading book uses various quantitative indicators and VaR is the most important.

Value-at-Risk is a statistical measure of the worst-case (unexpected) loss over a given time horizon under normal market conditions at a given confidence level.

The Bank uses historical simulation method to estimate VaR. This method is robust, it precisely covers a wide range of products (linear and non-linear products), it uses full valuation and is easy to understand and interpret. This method is also used by Intesa Sanpaolo, Milan as a part of their internal model for measurement of capital adequacy requirement for market risk, which has been approved by National bank of Italy (Banco d'Italia). In VUB this method is being used regularly from May 1st, 2005 after it had been approved by ALCO committee on RM department proposal.

The Bank uses this Value at risk model as internal model for capital allocation for interest rate risk in trading book and foreign exchange risk in both trading and banking books, based on decision of NBS since January 2007.

VaR calculated for the last day is compared with average of VaR computed for last 60 working days multiplied with multiplication factor received from backtesting. Maximum of these values is multiplied by square root of 10 as time adjustment and taken as regulatory capital allocation requirement.

VaR value, backtesting results and capital allocation requirement is part of daily reporting.

#### Positions

In the model are included all positions which fulfil condition  $\text{trade date} \leq \text{actual date} < \text{maturity date}$  and are not flagged as liquidated. These conditions include all exposure with unrealized part of cash flow.

#### Risk factors

FX rates and interest rates are used as risk factors for VaR computation. Interest rates of currencies different from EUR with maturity less than 1M are replaced with 1M rate to take into account "pull to maturity" effect. Interest rates of EUR currency are taken from the whole interest rate curve.

#### Methodology

The historical simulation is one of the standardized approaches to calculate Value at Risk. This method assumes the maximal future change of market parameters – risk factors over a specified time horizon can be predicted from a series of historical changes. Scenarios of historical changes of risk factors are used to calculate market value of current portfolio, using full valuation. That means that market value of all instruments is calculated exactly not approximated. By comparing the actual value of portfolio with the set of market values under each scenario a set of hypothetical returns is calculated. The set of returns is then sorted and a specified percentile is selected as an estimate of VaR.

Risk factor is an independent variable, which value can be observed on the market and affects market value of a financial instrument. Standard risk factors are interest rates (each node on the yield curve), foreign exchange rates, and volatilities.

Full valuation requires a complete set of market parameters. This means that all relevant risk factors have to be identified and incorporated into scenarios of historical data set. Scenario consists of changes of all risk factors between two observations.

Hypothetical market value for scenario  $k$  is obtained from applying changes of all risk factors from the scenario to the current level of market parameters and using these modified market parameters to calculate market value of financial instruments in portfolio.

<sup>37</sup> NBS decree 15/2010 §1, section 17)

In line with Intesa Sanpaolo methodology (using RiskWatch as the core system for historical simulation VaR computing) we calculate daily changes of market parameters as follows:

$$\Delta S_{i,k} = \frac{S_{i,k}}{S_{i,k+1}} \quad k = 1, \dots, N$$

and

$$S'_{i,k} = S_{i,0} * \Delta S_{i,k} \quad k = 1, \dots, N$$

where

$S_{i,k}$  – value of a risk factor  $i$  on observation day  $k$  ( $k=1$  is a previous trading day)

$S_{i,0}$  – actual value of a risk factor  $i$

$S'_{i,k}$  – simulated value of a risk factor  $i$  after application of scenario  $k$  to the actual value

$\Delta S_{i,k}$  – change of risk factor  $i$  between observation day  $k$  and  $k+1$

$N$  – number of scenarios in historical data set (VUB uses 250)

To obtain a simulated value of a risk factor  $i$ , its actual value  $S_{i,0}$  is multiplied by a corresponding change  $\Delta S_{i,k}$ . This shift type is called as variable factor in RiskWatch system. Its advantage is that it can be used on risk factors which value change significantly over longer period of time without losing relevancy (i.e. EUR interest rates changed from levels around 5% p.a. to 2.5% p.a. Percentual change of 10% from 5% to 4.5% can be easily applied to market rates if even if the current value is 2.5%. But if we used absolute shifts, then the same shift of 0.5 percentage point may be not realistic if the rates were 2.5%). A disadvantage is that VaR may rise when actual values of risk factors rise. (Absolute difference between  $S'_{i,k}$  and  $S_{i,0}$  grows as  $S_{i,0}$  rises.)

In the next step, the valuation engine - RiskWatch calculates market values of current position applying historical scenarios  $S_{i,k}$ . The output of the process is a set of  $N$  market values, which can be interpreted as the hypothetical market values of the current position in the case of repetition of the historical changes of scenario  $k$ . Hypothetical returns (returns  $R_k$ ) are calculated as a difference between market value under scenario  $k$  and current market value.

It has been observed that volatility on financial market rises and decreases in clusters and that there are periods of high volatility and low volatility. Therefore the model should quickly react to the actual situation on the market and correctly assess the current state. This is achieved through assigning weights – probabilities to the individual returns. Every hypothetical return has a different level of probability. The generally accepted assumption is that the probability of a scenario decreases as its time of observation is receding from the actual date. It means that probability of recurrence of the scenario  $k=1$  is higher than probability of recurrence of the scenario  $k=250$ . The weights applied to the hypothetical returns are calculated as follows:

$$W_k = \frac{\lambda^{(k-1)} * (\lambda - 1)}{\lambda^N - 1} \quad k = 1, \dots, N$$

where

$\lambda = 0.992$  (decay factor).

$k$  – scenario number (previous trading day = 1)

It means that scenario from the last day has highest weight (0.00924), scenario of previous day has weight 0.00924 multiplied by decay factor 0.992 (i.e. 0.00917), scenario of previous day has weight 0.00917 multiplied by decay factor (i.e. 0.00909), etc., scenario with date 250 working days before actual date has lowest weight (0.00125).

The final step is to calculate the left tail (the potential loss) at the given confidence level over the weighted distribution of hypothetical returns.

The implementation of the historical simulation approach consists of four phases:

- Identification of risk factors
- Generation of historical scenarios
- Performing the simulation (Full valuation)
- Estimation of Value at Risk

Market value as an intermediate base for calculation of VaR or other risk figures of all instruments is calculated independently by RiskWatch, using Net Present Value - all future cash flows are discounted to actual date using appropriate yield curve and are converted to EUR with appropriate FX rate (see chapter Market Data) or other instrument specific methods (i.e. for options). Methods and models used in RiskWatch are described in RiskWatch financial models documentation.

### Process of calculation

For the historical simulation RM uses a time series of 250 historical scenarios. The holding period is one day and confidence level is set at 99% (left tail).

The historical time-series of prices are collected by Risk management department of Intesa Sanpaolo, Milan with cooperation of RM department of VUB. The data together with historical scenarios and actual positions are transferred to RiskWatch system in VUB where the valuation engine - RiskWatch computes hypothetical returns applying historical scenarios and selects the required percentile (99% - left tail).

### Requirements

- The sufficient length of time series of market variables (at least 250 daily values).
- Full valuation engine.

### Global VaR computation

VaR is computed by RiskWatch system for FX portfolio and IR portfolio separately. Computation of Value-at-Risk for all risk factors and all portfolios (Global VaR) is then done in MS Access application. It uses reports from RiskWatch as inputs. These reports include historical scenarios with weights and profits/losses. For each of these scenarios with same date, it is possible to sum profit/loss of FX portfolio and IR portfolio to gain profit/loss of whole portfolio. These sums together with weight are new global historical scenarios. Global historical scenarios are sorted in ascending way by returns and scenario with cumulated probability exceeding 1% is chosen as VaR scenario. (The same process as described above.)

Chosen scenario is used as Global VaR for whole portfolio and all risk factors.

Short description of steps:

1. to sum up PL for FX consolidated portfolio with PL for IR trading portfolio
2. to assign weights to each PL
3. to sort by size of PL
4. to select PL which is first over 99%

### Advantages

This section describes advantages of the chosen method for VaR calculation against the parametric and Monte Carlo method.

- The assumption of normal distribution of market variables and determination of correlations between risk factors are not required.
- The method is applicable also for portfolios with a large number of assets and allows nonlinearities of positions to be precisely measured.
- The method deals directly with the choice of horizon for measuring VaR. Returns are simply measured over intervals that correspond to the length of the horizon. (In our case the horizon is set as O/N.)
- Historical simulation method does not rely on specific assumptions about valuation model or underlying stochastic structure of the market.
- The used method is in line with Intesa Sanpaolo methodology and their approved internal model for measuring market risk.
- Easy for interpretation.
- The method is robust and intuitive and the most widely used method to compute VaR.
- Computational requirements are lower than in Monte Carlo method.

### Disadvantages

This section describes disadvantages of the chosen method for calculation of VaR against the parametric and Monte Carlo method. At the same time it lists possible situations when the model may not work effectively.

- The sufficient quality and quantity of historical data is required.
- The efficient full valuation engine is necessary.
- The method does not recognize risk, which arises from situations that are not directly described by any of the used scenarios.
- The speed of computation is slower than in the case of delta (parametric) VaR. The on-line calculation is not available.

- The source of positions is crucial for the calculation engine in the case of VUB bank. The process is sensitive for the collapse of the uploading process (the responsibility is divided between Market Risk Department of VUB bank and Risk Management Department of Intesa Sanpaolo).

#### **Back test**

Risk measurement is based on several presumptions and specified model. These presumptions and model must be steadily compared to reality in order to assure quality of risk figures. Verification of model by comparing its predictions to observed data is called backtesting.

In the case of backtesting of Value at Risk model, the figure calculated, as the worst loss over a specified time horizon at given confidence level of a portfolio is later compared with actual profit or loss (P/L) of this portfolio realized over the same period of time.

#### **Stress testing**

The legal framework to implement the stress testing is included in Decree of the National Bank of Slovakia of January 16, 2004 on adequacy of banks' own funds of financing.

NBS requires that the bank should implement a complex program of stress testing that includes stress scenarios and qualitative and quantitative tests. **Quantitative** stress tests identify possible impacts on the bank caused by movements of real prices, interest rates, volatility, correlation, and other market factors. **Qualitative** tests verify adequacy of bank's own funds for the protection against possible losses and identify possibilities to reduce risks.

#### **Object of Stress testing**

The capability to predict the financial instability is one of the most important features to keep the revenue at the desiderative level. The better understanding of the vulnerabilities in financial systems and measures could help prevent the financial crises. One of the key techniques for quantifying financial sector vulnerabilities is stress testing.

The main goal of stress testing is to caution the institution for unexpected losses that could be made by an exceptional but plausible development of market factors. To set the boundary between the realistic development with the low probability and unrealistic scenario is the object of many studies.

The impact of the financial crisis is not limited only for the profitability of trading portfolios. The financial instability affects a range of financial soundness indicators of the financial institution.

#### Financial Soundness Indicators (FSIs)

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Capital Adequacy  
Capital Adequacy for market risks  
Regulatory capital to risk-weighted assets  
Sensitivity to market risk  
Duration of assets  
Duration of liabilities  
Net open position in foreign exchange to capital  
Earnings and profitability  
Return on assets  
Return on equity  
Interest margin to gross income  
Non-interest expenses to gross income  
Asset quality  
Large exposures to capital

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Source: IMF (2003)

Stress test shocks and models are based on judgments and assumptions, so the stress test output is not comparable to FSIs measuring actual condition in a financial system. Stress testing and FSIs provide complementary approaches to analyzing similar risks. The complementarity between stress testing and FSIs is probably of greatest relevance in the area of exposure to market risk. The more advanced state of market risk stress testing makes it feasible to use the measure of loss from these stress tests as a soundness indicator along with market risk FSIs. This is a more likely to be the case in more sophisticated systems where banks conduct frequent market risk stress tests as an integral part of risk management. The result of these stress tests could be presented in a form comparable to the relevant market risk FSI (e.g. as a measure of loss relative to capital for a shock of a given size).

### Stress tests and Value at Risk methods

All Value at Risk methods are based on the assessment of the losses from the historical volatilities and correlations or over historical scenarios of prices. The assessment is made over the predefined level of probability (confidence level). VaR methods do not cover fat tails and movements that happened in the past and are not included in the set of data. On the other hand, the future is inimitable and may not be mirrored in the past.

### Stress scenarios

Market Risk Department in cooperation with Corporate Strategy and Economic Research Department prepares a set of stress scenarios – scenarios, which imitate state of market factors during a financial crisis and reevaluates the actual positions with these scenarios. The change of market value between actual situation and the scenario is considered a stress value.

These stress values are then both directly and compared to FSIs reported to management in Daily report and to ALCO in a Monthly Risk report.

The set of scenarios is dynamic and reflects the current development of prices (Interest Rates, Foreign Exchange Rates and Implied Volatilities) and current position.

## 9.2 Quantitative parameters

Data in tables presents maximum, minimum and average daily value of market risk for monitored period and for the end of the period. In tables data about backtest (BT) results are provided. Number of backtest breaches is low and it proves the high quality of model used.

Januar – June 2011					
	End of Period Balance EUR	Average EUR	Max EUR	Min EUR	BT Breaches (Number)
Foreign currency risk	83,073	92,687	208,471	17,533	2
Interest rate risk	293,448	188,796	313,590	54,979	1
Total	370,579	226,890	439,523	57,336	3

April - June 2011					
	End of Period Balance EUR	Average EUR	Max EUR	Min EUR	BT Breaches (Number)
Foreign currency risk	83,073	99,784	187,964	36,347	2
Interest rate risk	293,448	207,361	313,590	142,026	1
Total	370,579	250,276	439,523	138,790	3

## 10. Operational risk<sup>38</sup>

### 10.1 Qualitative disclosure

Operational risk is defined as the risk of suffering losses due to inadequacy or failures of processes, human resources and internal systems, or as a result of external events. Operational risks include legal risk, that is, the risk of losses deriving from breach of laws or regulations, contractual or out-of-contract responsibilities or other disputes; strategic and reputation risks are not included.

The Group has a centralized function within the Risk Management Division for the management of the Group's operational risks. This function is responsible for the definition, implementation, and monitoring of the methodological and organizational framework, as well as for the measurement of the risk profile, the verification of mitigation effectiveness and reporting the Top Management, as per standards and principles defined by Intesa Sanpaolo Head Office.

In compliance with current requirements, the Group's organizational units have been involved into the process and each of them was assigned the responsibility for the identification, assessment, management and mitigation of its operational risks; specific officers and departments have been identified within these organizational units to be responsible for Operational Risk Management.

#### Methods for calculating Operational Risk

As at 31 December 2007 the Group adopted the Traditional Standardized Approach - TSA. Later, in February 2010, VUB Bank has adopted Advanced Measurement Approach, for Operational Risk management and measurement.

For the use of the Advanced Measurement Approach and Standardized approach, and in addition to the corporate governance mechanisms required by the Supervisory regulations, the Bank has set up an effective system for the management of operational risk certified by the process of annual self-assessment carried out by the Group Companies that fall within the scope of the AMA and TSA. This self-assessment is verified by the Internal Audit and Control department and submitted to the corporate bodies for the annual certification of compliance with the requirements established by the regulation.

Under the AMA approach, the capital requirement is calculated by internal model, which combines all elements stipulated in Supervisory regulation, allowing to measure the exposure in a more risk sensitive way. Under the Standardized approach, the capital requirement is calculated by multiplying gross income by separate regulatory percentages for each of the business lines into which the Banks' activities are divided. Monitoring of operational risks is performed by an integrated reporting system, which provides management with the information necessary for the management and/or mitigation of the operational risk.

The internal AMA model, used for operational purposes and for the ICAAP process, has the following summary features.

Intesa Sanpaolo Group's internal AMA model is designed to combine all the main quantitative (internal and external historical incurred loss data) and qualitative information sources (scenario analysis and operating valuation context).

The quantitative component is based on the assessment of historical data on internal events (recorded by organizational units, verified by the central function and managed by a dedicated IT system) and external events (including participation in consortium initiatives such as "Database Italiano Perdite Operative" – Italian Operating Loss Database – managed by the Italian Banking Association and Operational Riskdata eXchange Association) applying actuarial techniques that entail the separate study of event frequency and impact and the subsequent formation, through Montecarlo simulations, of the annual loss distribution curve and consequently of risk measures.

The qualitative component (scenario analyses) focuses on the forward-looking assessment of the risk exposure of each unit and is based on the structured, organized collection of subjective estimates expressed directly by Management (subsidiary companies, Parent Company's business areas, Corporate Centre) with the objective of assessing the potential economic impact of particularly serious operational events; such assessments, processed with statistical-actuarial techniques, calculate an unexpected loss estimate which is subsequently integrated in the measurement obtained by the analysis of historical loss data.

Capital-at-Risk is therefore identified as the minimum amount at Group level, net of insurance, cover, required to bear the maximum potential loss (worst loss); Capital-at-Risk is estimated using a Loss Distribution Approach model (actuarial statistical model to calculate the Value-at-Risk of operational losses), applied on quantitative and qualitative data assuming a one-year estimation period, with a level of confidence level of 99.9%; the methodology also applies a corrective factor, which derives from the qualitative analyses of the risk of the evaluation of the business

<sup>38</sup> NBS decree 15/2010 §1, section 18)



environment and internal control factors, to take account of the effectiveness of internal controls in the various organizational units.

The VÚB Group utilizes a traditional operational risk transfer policy (insurance) with the objective of mitigating the impact of any unexpected losses.

Compliance with Group standards is supported by a programme of periodic reviews undertaken by Internal Audit. The results of Internal Audit reviews are discussed with the management of the business unit to which they relate, with summaries submitted to the Audit Committee and senior management of the Group.

## 11. Equity exposures: disclosures for banking book positions<sup>39</sup>

### 11.1 Qualitative disclosure

#### **Equity exposures included in the banking book: differentiation between exposures according to the objectives pursued**

The investments in equities present in the Group have a variety of functions:

- strategic - companies subject to significant influence and joint ventures with industry partners;
- institutional - investments in associates, consortium companies, and local institutions;

#### **Recognition and valuation of the equity instruments included in the banking book**

The equity exposures included in the banking book are classified under the balance sheet items Subsidiaries, associates and jointly controlled entities and Available-for-sale financial assets. Subsidiaries are included only for the purpose of separate financial statements of VUB bank.

##### Subsidiaries, associates and jointly controlled entities – accounting policies for separate financial statements

For the purposes of separate financial statements of VUB bank, subsidiaries, associates and jointly controlled entities are recorded at cost less impairment losses. The impairment loss is measured as the difference between the carrying amount of the shares and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset.

##### Associates and jointly controlled entities – accounting policies for consolidated financial statements

Associates are entities, in which the Group has significant influence, but not control, over the financial and operating policies. The financial statements include the Group's share of the total recognized gains and losses of associates on an equity accounted basis, from the date that significant influence commences until the date that significant influence ceases.

Jointly controlled entities are entities over whose activities the Group has joint control, established by contractual agreement. The financial statements include the Group's share of the total recognized gains and losses of jointly controlled entities on an equity accounted basis, from the date that joint control commences until the date that joint control ceases.

##### Impairment tests of investments

At each balance sheet date the equity investments in associates or companies subject to joint control are subjected to an impairment test to assess whether there is objective evidence to consider that the carrying value of such assets is not fully recoverable. The detection of any impairment involves the verification of the presence of impairment indicators and the determination of any write-down. The presence of specific impairment indicators results in the recognition of a write-down to the extent that the recoverable amount is lower than the recognition value. The recoverable amount consists of the higher of the fair value less costs to sell and the value in use. Value in use is the present value of expected future cash flows from the asset undergoing the impairment process; it reflects estimated expected future cash flows from the asset, the estimate of possible changes in the amount and/or timing of cash flows, time value of money, the price able to repay the risk of the asset and other factors such as for example the illiquidity of the asset, which may affect the appreciation by market participants of expected future cash flows from the asset. Value in use is determined by discounting future cash flows.

##### Financial assets available for sale – accounting policies

Available-for-sale securities are those financial assets that are not classified as held for trading or held-to-maturity. Subsequent to their initial recognition, these assets are accounted for and re-measured at fair value.

The fair value of available-for-sale securities, for which an active market exists, and a market value can be estimated reliably, is measured at quoted market prices. In circumstances where the quoted market prices are not readily available, the fair value is estimated using the present value of future cash flows.

Equity investments are held at cost less impairment as their fair value cannot be reliably measured. For available-for-sale equity investments, the Bank assesses at each end of reporting period whether there is objective evidence that an investment or a group of investments is impaired.

In the case of debt instruments classified as available-for-sale, impairment is assessed based on the same criteria as financial assets carried at amortized cost. If, in a subsequent year, the fair value of a debt instrument increases and the increase can be objectively related to an event occurring after the impairment loss was recognized in the statement of comprehensive income, the impairment loss is reversed through the statement of comprehensive income.

<sup>39</sup> NBS decree 15/2010 §1, section 19)

In the case of equity investments classified as available-for-sale, objective evidence would include a significant or prolonged decline in the fair value of the investment below its cost. Where there is evidence of impairment, the cumulative loss – measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that investment previously recognized in profit or loss – is removed from equity and recognized in profit or loss. Impairment losses on equity investments are not reversed through profit or loss; increases in their fair value after impairment are recognized directly in equity.

Unrealized gains and losses arising from changes in the fair value of available-for-sale securities are recognized on a daily basis in the 'Revaluation reserve' in equity.

Interest earned whilst holding available-for-sale securities is accrued on a daily basis and reported in the statement of comprehensive income in 'Interest and similar income'.

## 11.2 Quantitative disclosure

### Banking book: on balance sheet equity exposures

	Share %	Reason for holding	Evaluation Method	Book value (EUR thousand)	Sale Listed	proceeds/ losses	Own funds	Unrealized profit/ losses
<b>Subsidiaries</b>								
Consumer Finance Holding, a.s.	100	strategic	cost	53,114	no	n/a	basic	-
VÚB Leasing, a.s.	100	strategic	cost	35,335	no	n/a	basic	-
VÚB Asset Management, správ. spol. a.s.	100	strategic	cost	2,821	no	n/a	basic	-
VÚB Factoring, a.s.	100	strategic	cost	4,972	no	n/a	basic	-
Recovery, a.s.	100	strategic	cost	453	no	n/a	basic	-
<b>Associated companies</b>								
Slovak Banking Credit Bureau, s.r.o.	33.3	institutional	equity	3	no	n/a	basic	-
<b>Jointly controlled entities</b>								
VÚB Generali DSS, a.s.	50	strategic	equity	16,597	no	n/a	basic	-
<b>Other in AFS portfolio</b>								
RVS Studene, a.s.	8.38	institutional	cost	574	no	n/a	basic	-
S.W.I.F.T.	0.06	institutional	cost	65	no	n/a	basic	-

Table incorporates also subsidiaries that are included at cost in the separate financial statements of VUB.

## 12. Interest rate risk on positions in the banking book<sup>40</sup>

### 12.1 Qualitative disclosure

#### Interest rate risk

The main risk to which non-trading portfolios are exposed is the risk of loss from fluctuations in the future cash flows or fair values of financial instruments because of a change in market interest rates. Interest rate risk is managed principally through monitoring interest rate gaps. Financial instruments are mapped to re-pricing gaps either by their maturity, i.e. fixed rate instruments, or by next re-price date, i.e. floating rate instruments. The assets and liabilities that do not have contractual maturity date or are not interest bearing are mapped according to internal model based on behavioural assumptions.

The Risk Management division is responsible for monitoring these gaps at least on a monthly basis.

The management of interest rate risk is measured by shift sensitivity analysis which is defined as a parallel and uniform shift of + 1 basic points of the rate curve and + 200 basic points of the rate curve. These standard scenarios are applied on monthly basis.

The sensitivity of the interest margin is also measured on the basis of a parallel and instantaneous shock in the interest rate curve of  $\pm 100$  basis points, over a period of 12 months. It should be noted that this measure highlights the effect of variations in market interest rates on the portfolio being measured, and excludes assumptions on future changes in the mix of assets and liabilities and, therefore, it cannot be considered as a predictor of the future levels of the interest margin.

VaR methodology is applied to calculate the allocation of economic capital for interest rate risk in banking book. All calculations are performed on both individual VUB basis and individual for each VUB subsidiary.

Overall banking book interest rate risk positions are managed by Asset and Liability Management, which uses different balance and off balance sheet instruments to manage the overall positions arising from the Bank's banking book activities.

The interest rate risk comprises of the risk that the value of a financial instrument will fluctuate due to changes in market interest rates and the risk that the maturities of interest bearing assets differ from the maturities of the interest bearing liabilities used to fund those assets. The length of time for which the rate of interest is fixed on a financial instrument therefore indicates the extent to which it is exposed to the interest rate risk.

#### Models applied for calculation of interest rate gap

Each financial and non financial instrument is mapped to the gap based on contractual or behavioural re-pricing day.

##### Contractual

This category includes instruments, where the Group knows exactly when the maturity or next re-pricing takes place. This treatment is applied mainly to: securities bought and issued loans and term deposits.

##### Behavioural

These are items for which it is not exactly known when the maturity or next re-pricing will take place (e.g. current accounts). In this case, it is necessary to make certain assumptions to reflect the real behaviour of these items. The assumptions are based on deep analysis of the Group historical data and statistical models. The group also includes items such as fixed assets, equity, provisions, etc., which have an indefinite maturity and have to be modelled as well.

Based on methods and historical data a core portion of cash is calculated and this portion is amortized on a linear basis over 10 years, the remaining amount is classified as an overnight item. For current accounts the non-sensitive core portion of some clients' categories is calculated and is mapped to the IR gap as a linearly amortized item over 10 years. The remaining amount is classified in the overnight segment. Fixed assets like tangible and intangible assets and fixed liabilities like equity are amortized over 10 years.

<sup>40</sup> NBS decree 15/2010 §1, section 20)

## 12.2 Quantitative disclosure

### Interest rate risk

Interest margin sensitivity in a one year time frame – in the event of a 100 basis points rise in interest rates – was € 2,886 thousand on 30 June 2011, compared to € 6,082 thousand at 31 December 2010.

Interest rate risk generated by the Group banking book, measured through shift sensitivity analysis to 1 basis point, registered € 31 thousand at 30 June 2011, compared to € 111 thousand at 31 December 2010.

	EUR thousand	
	June 2011	Dec 2010
EUR	22	102
CZK	8	8
Other	1	1
Total	<u>31</u>	<u>111</u>

### **13. Declaration of the Manager responsible for preparing the Company's financial reports**

The Manager responsible for preparing the Company's financial reports, Domenico Cristarella, declares, pursuant to par. 2 of art. 154-bis of the Consolidated Law on Finance 58/98, that the accounting information contained in this document corresponds to the corporate records, books and accounts.

18 July 2011



Domenico Cristarella  
Manager responsible for preparing the  
Company's financial reports